

WEBVTT

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<v SPEAKER\_1>Hello again, and welcome to Global Exchange, part of the Canadian Global Affairs Institute's Podcast Network.

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<v SPEAKER\_1>I'm your host Colin Robertson.

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<v SPEAKER\_1>On this episode, recorded on March 19th, we speak with scholars Adam Chapnick, Ian Brodie, and Raymond Blake about Mark Carney's first year as Prime Minister.

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<v SPEAKER\_1>Adam Chapnick is Professor of Defence Studies at the Canadian Forces College in Toronto and co-author of *Canada First, Not Canada Alone, A History of Canadian Foreign Policy* that we reviewed and spoke to Adam about some time ago.

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<v SPEAKER\_1>We'll link to that in the program notes.

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<v SPEAKER\_1>Ian Brodie is Professor of Political Science at the University of Calgary and Programme Director for the Canadian Global Affairs Institute.

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<v SPEAKER\_1>He writes the Thursday Question substack.

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<v SPEAKER\_1>Raymond Blake is Professor of History at the University of Regina and winner of the 2025 Shaughnessy Cohen Prize for Political Writing for his *Canada's Prime Ministers and the Shaping of a National Unity* that we also did a podcast with on this program and we'll link to that.

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<v SPEAKER\_1>Gentlemen, welcome.

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<v SPEAKER\_1>For listeners, Mark Carney has been Prime Minister for a year and given his travels, especially international, it's fair to say he hit the road running.

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<v SPEAKER\_1>It began with a visit to First Emmanuel Macron in Paris, then Sir Keir Starmer and King Charles in London.

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<v SPEAKER\_1>He has maintained the pace selling Canada around the world, the United States, Europe, the Indo-Pacific, Middle East, Africa and Latin America as he works to diversify our trade dependence on the United States and build networks of like-minded on critical issues.

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<v SPEAKER\_1>He uses the bully pulpit and his Davos speech on values-based realism and variable geometry to capture international attention more than any Prime Ministerial speech in recent years.

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<v SPEAKER\_1>His single-mandate letters to ministers identified seven priorities- Canada-U.S.

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<v SPEAKER\_1>relations, trade diversification, affordability, housing, defence, immigration and federal spending.

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<v SPEAKER\_1>At home, he wants to build Canada strong.

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<v SPEAKER\_1>This means infrastructure, housing and defence of our sovereignty through major investments in defence and security, especially in the High North.

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<v SPEAKER\_1>He has met regularly with Premiers whom he expects to take on inter-provincial trade barriers, the unfinished business of Confederation.

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<v SPEAKER\_1>He has signed a memorandum of understanding with Alberta's Daniel Smith, and he and Premier Ford are coffee mates.

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<v SPEAKER\_1>And now with floor crossings from the Tories' NDP, if by-elections next month in Ontario and Quebec go his way, he will have the majority of seats in the House of Commons.

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<v SPEAKER\_1>So let's get started.

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<v SPEAKER\_1>And Raymond, I'm going to ask you this first question.

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<v SPEAKER\_1>You've written on Prime Ministers and their vision of

Canadian unity, and more recently in Policy Options on Mr.

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<v SPEAKER\_1>Carney.

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<v SPEAKER\_1>Does Mark Carney have a vision on unity, and if so, what is it?

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<v SPEAKER\_1>And is it shared by Canadians?

00:02:58.660 --> 00:03:04.000

<v SPEAKER\_2>Well, thanks for the question, and thanks for having me, Colin, appreciate it.

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<v SPEAKER\_2>Well, you know, any successful Prime Minister is able to seize the political context.

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<v SPEAKER\_2>And I think Mr.

00:03:11.620 --> 00:03:14.400

<v SPEAKER\_2>Carney did that brilliantly with Mr.

00:03:14.400 --> 00:03:18.620

<v SPEAKER\_2>Trump and the, you know, and the mocking of the former Prime Minister, Mr.

00:03:18.620 --> 00:03:25.500

<v SPEAKER\_2>Trudeau, and he articulated the narrative that I call around threat and resolve.

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<v SPEAKER\_2>There's no doubt that Mr.

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<v SPEAKER\_2>Carney has taken advantage of the comments from Mr.

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<v SPEAKER\_2>Trump and in his victory speech a little over a year, or not quite a year ago, he talked about America wants our land, they want our resources, they want our country, they want to own us.

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<v SPEAKER\_2>That was particularly blunt language for any Canadian Prime Minister.

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<v SPEAKER\_2>And certainly he has capitalized on the anger and anxiety that Canadians felt at the time.

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<v SPEAKER\_2>And his national narrative is we will never surrender, you know, a bit Churchillian in that.

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<v SPEAKER\_2>And that we can lead the world.

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<v SPEAKER\_2>We are, you know, a great middle power.

00:04:11.840 --> 00:04:14.920

<v SPEAKER\_2>Canada is a place in the world and we're going to take advantage of it.

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<v SPEAKER\_2>But at home, he said we can overcome the struggles that we've had around an economic union.

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<v SPEAKER\_2>It hasn't quite happened yet, but he talks that line.

00:04:23.860 --> 00:04:28.180

<v SPEAKER\_2>And he's also talking the line that every Canadian Prime Minister, back to John A.

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<v SPEAKER\_2>Macdonald and his last tenor, Cartier, talked about, you know, building Canada.

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<v SPEAKER\_2>We are a nation of diversity.

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<v SPEAKER\_2>We are a nation who can come together.

00:04:37.580 --> 00:04:42.780

<v SPEAKER\_2>We are a nation that can triumph over whatever, but we respect differences.

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<v SPEAKER\_2>So yeah, you know, it's a narrative that is built on every flexing anger that Canadians have.

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<v SPEAKER\_2>But Canadians are buying it for the time being.

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<v SPEAKER\_2>And whether or not they'll buy it for the long term will depend on, he has to move the narrative beyond anger and anxiety about the Americans.

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<v SPEAKER\_1>So how does he do that?

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<v SPEAKER\_1>Because I take your point, there's always I think been an anti or un-American DNA gene in our psyche.

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<v SPEAKER\_1>And almost every prime minister has been conscious and sometimes played off that.

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<v SPEAKER\_1>I think he is doing that.

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<v SPEAKER\_1>But as you say, moving the next step forward for kind of a positive nationalism.

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<v SPEAKER\_1>Is there a positive nationalism to what he's talking about?

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<v SPEAKER\_1>Or is it essentially against the threat of the United States and Donald Trump?

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<v SPEAKER\_2>Well, you know, right now, I think he's got a winning hand when he presents Mr.

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<v SPEAKER\_2>Trump.

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<v SPEAKER\_2>And it's very easy to do.

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<v SPEAKER\_2>That eased a problem, although he's been talking less about the United States and Mr.

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<v SPEAKER\_2>Trump in recent days.

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<v SPEAKER\_2>But certainly that that sort of anxiety is still there.

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<v SPEAKER\_2>And you meet anyone in the street.

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<v SPEAKER\_2>And they say, Oh, can you imagine what Mr.

00:06:03.640 --> 00:06:05.140

<v SPEAKER\_2>Trump is up to?

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<v SPEAKER\_2>They don't use the word Mr.

00:06:06.880 --> 00:06:09.060

<v SPEAKER\_2>What Trump is up to these days.

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<v SPEAKER\_2>So, Carney seems to be okay for the time being.

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<v SPEAKER\_2>But, you know, as they say about politics, it can change quickly.

00:06:17.340 --> 00:06:18.920

<v SPEAKER\_2>And Carney has to be careful.

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<v SPEAKER\_2>And I think he really needs to sort of create something that is positive.

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<v SPEAKER\_2>And that is his challenge.

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<v SPEAKER\_2>And he may be looking, and certainly Adam has no more about the foreign policy element of it than I will.

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<v SPEAKER\_2>But certainly, I don't know if Canadians can be convinced that, hey, you know, we can be the leader.

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<v SPEAKER\_2>We can lead the world to, you know, a new place.

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<v SPEAKER\_2>So it's a challenge for Mr.

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<v SPEAKER\_2>Carney.

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<v SPEAKER\_2>And I'm not sure he's thought that far ahead yet.

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<v SPEAKER\_1>We will see.

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<v SPEAKER\_1>My next question, I'm going to pose this first to Adam.

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<v SPEAKER\_1>Years ago, I met, spent a couple of days with Pierre Trudeau after he'd been Prime Minister when I was posted in Hong Kong, he'd come out of China.

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<v SPEAKER\_1>He said to me at that time, because we had time together, that every Prime Minister had three key files on his desk.

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<v SPEAKER\_1>There was national security, which is both economic and defence.

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<v SPEAKER\_1>There was national unity, which we just talked about.

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<v SPEAKER\_1>And then there was Canada and the world, particularly the Canada-US relations file.

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<v SPEAKER\_1>So, I want to go through those three key files because subsequent Prime Ministers have all said to me, yes, those are critical files.

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<v SPEAKER\_1>So, Adam, starting with you, how would you assess Mr.

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<v SPEAKER\_1>Carney on national economic security and national defence security?

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<v SPEAKER\_3>Thanks very much for the question, Colin, and thanks for having me.

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<v SPEAKER\_3>I think I want to preface my answer by saying that governing is really hard, but the first year is the easiest.

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<v SPEAKER\_3>It only gets harder.

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<v SPEAKER\_3>In that context, I think that thus far what the Prime Minister has said about economic security and security is related to defence makes a lot of sense.

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<v SPEAKER\_3>I think although that was hard, that's still the easy part.

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<v SPEAKER\_3>So to be more specific, a financial crimes agency, Canada has announced for the third time that it's going to have a financial crimes agency.

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<v SPEAKER\_3>To me, that is the most efficient way to get some sort of success on national security.

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<v SPEAKER\_3>Canada is known as the money laundering capital of the Western world.

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<v SPEAKER\_3>It's shameful.

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<v SPEAKER\_3>It looks like with a senior public servant who has the right background and a new agency, we might actually make some progress there.

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<v SPEAKER\_3>But the announcement is the easy part.

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<v SPEAKER\_3>And the key will be, does that agency actually have legs once it is created?

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<v SPEAKER\_3>On the defence side, I think that the most significant thing the Prime Minister did was recognise that Canada had no credibility in the world whatsoever when it wasn't spending 2% of GDP on defence.

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<v SPEAKER\_3>And the announcement that he was going to fast-forward that promise and get there right now allowed him to do many of the other things he's been doing when he's been travelling the world.

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<v SPEAKER\_3>It opened all sorts of doors.

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<v SPEAKER\_3>To his credit as well, the easiest way to spend 2% on defence would just be to massively raise the salaries of everybody, because it's the fastest way you can get money out the door.

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<v SPEAKER\_3>And based on what my students at Canadian Forces College have been saying, there was actually a little bit more nuanced to the way that defence was increased to 2% of GDP, that a number of the benefits that in terms of travel and family support that were desperately needed were included in the package that really boosted defence spending.

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<v SPEAKER\_3>But again, that was the easy part.

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<v SPEAKER\_3>It's the right direction, but we'll have to see if the major procurements coming up are equally successful.

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<v SPEAKER\_1>Adam, I think you put your finger on it when you said you can create these agencies and you talk about the Financial Crimes Unit.

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<v SPEAKER\_1>There's also the Major Projects Office, there's the Housing.

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<v SPEAKER\_1>He's created a series of agencies, but I think, as you say, the key now is that these now have to deliver.

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<v SPEAKER\_1>It's one thing to create them, but as we know, it's the livery side of it.

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<v SPEAKER\_3>Yeah, completely agreed.

00:09:51.740 --> 00:09:52.800

<v SPEAKER\_3>Yeah, completely agreed.

00:09:52.800 --> 00:09:57.340

<v SPEAKER\_3>And so you can't criticize the Prime Minister for taking the right first step.

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<v SPEAKER\_3>It's just hard to extrapolate from that first step as to how things are going to go from this point on.

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<v SPEAKER\_1>Ian, what do you think on the National Economic Security and National Defence Security?

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<v SPEAKER\_1>How's he doing?

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<v SPEAKER\_4>On the defence security side, yes, the announcements have been helpful.

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<v SPEAKER\_4>As Adam says, the delivery is difficult.

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<v SPEAKER\_4>As we know, he's in the process of disassembling the Martin government's reform of a national security advisor at the centre of government that has both the domestic, the overseas intelligence, and then the overseas part of this.

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<v SPEAKER\_4>I don't think we have a clear idea of exactly what's going to replace that because the announcement was made in a sort of very odd announcement of the appointment of David Morrison and a certain amount of backtracking after there was criticism from some former national security advisors and from me about that.

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<v SPEAKER\_4>So we'll see what tools he's able to develop to give him some influence at the centre of government to make sure that all of this stuff delivers.

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<v SPEAKER\_4>On the economic side, I would say the big piece has been the announcement that he wants to move eventually to two-year approval timelines for major projects, a first step in undoing what was really a decade of damage to Canada's most valuable contribution to the international economy, which is on the resource export and the very high-tech extraction of resources that we have.

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<v SPEAKER\_4>There, I think the difficulty is that whereas two years ago when he announced this, or a year ago, excuse me, when he announced this two-year timeline, I think that was seen as aggressive in Ottawa.

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<v SPEAKER\_4>It kind of laden with a thud in the resource extracting businesses of the country.

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<v SPEAKER\_4>Pressure now to move to a much quicker turnaround time, four months, six months, in order to get some of these projects moving to match what's going on in the United States and elsewhere.

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<v SPEAKER\_4>And as certainly on the oil and natural gas side, supply looks like it might be, if not constrained, subject to new threats in the Middle East around the Persian Gulf.

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<v SPEAKER\_4>I think the federal government is going to have to move much more aggressively than a two year timeline for project approval.

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<v SPEAKER\_4>Premier Smith has been talking about having a pipeline and new exports for oil approved by the fall based on kind of a May submission of a project proposal.

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<v SPEAKER\_4>I think the federal government is going to have to move on that given that the world conditions, the world expectations and the industry competition for capital has shifted since the two year timeline was announced last spring.

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<v SPEAKER\_4>But at least there's movement in the right direction here, undoing really what was 10 years of proving to the world that we just couldn't deliver on any of these projects in a timely way and the demand for those resources is growing by the day.

00:12:51.060 --> 00:12:57.940

<v SPEAKER\_1>Ian, you've just given me a good segue into the next piece, which was national unity, and I'm going to come back to you on this because it's critical.

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<v SPEAKER\_1>It's not just the national government who has to lead, Raymond, but also the provinces.

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<v SPEAKER\_1>As Ian points out, Daniel Smith wants to get things done within a matter of months rather than two years.

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<v SPEAKER\_1>But doesn't some of this rest on the shoulders of the premiers as well?

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<v SPEAKER\_1>Aren't they going to all have to buy in because any kind of resource project in the country because of the way the Constitution is structured, is going to involve provincial governments, probably indigenous governments, and local governments.

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<v SPEAKER\_1>How does that play in terms of the whole bigger issue of national unity?

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<v SPEAKER\_2>Well, you know, it's interesting to listen to, you know, my learned colleagues, Adam and Ian here.

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<v SPEAKER\_2>But I sometimes wonder, in studying prime ministers and studying unity issues over the years, it quite often is more important what the prime minister says rather than what he does.

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<v SPEAKER\_2>And, you know, if you look at Mr.

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<v SPEAKER\_2>Carney now, you'll see people are posting on social media.

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<v SPEAKER\_2>You know, I don't know if they're writing to him or not, but they're certainly saying, Oh, Mr.

00:14:04.420 --> 00:14:06.160

<v SPEAKER\_2>Carney, you're so great.

00:14:06.160 --> 00:14:08.000

<v SPEAKER\_2>You know, you can walk on water.

00:14:08.700 --> 00:14:12.640

<v SPEAKER\_2>And of course, people are buying, you know, he's a technocrat.

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<v SPEAKER\_2>He has ability.

00:14:14.020 --> 00:14:16.320

<v SPEAKER\_2>He has a wonderful resume.

00:14:16.320 --> 00:14:19.980

<v SPEAKER\_2>He seems to be serious, but yet can joke a little bit when he has to.

00:14:19.980 --> 00:14:22.480

<v SPEAKER\_2>He seems to be policy driven.

00:14:22.480 --> 00:14:25.340

<v SPEAKER\_2>He is, you know, he is the guy.

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<v SPEAKER\_2>And, you know, this deal with Alberta, you know, over Ian Daniel Smith were all smiles in front of the cameras.

00:14:36.900 --> 00:14:46.580

<v SPEAKER\_2>And is the pipeline going to be built anytime soon to sort of deal with the lack of oil that's not coming on the market because of what's happening in Iran?

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<v SPEAKER\_2>I know that that sort of, you know, came out of probably nowhere.

00:14:50.940 --> 00:14:54.140

<v SPEAKER\_2>But, you know, I'm wondering what Canadians are thinking.

00:14:54.340 --> 00:15:02.240

<v SPEAKER\_2>And Canadians seem at the moment, they don't care that this, you know, the roadblocks that lies ahead.

00:15:02.240 --> 00:15:20.900

<v SPEAKER\_2>It is, A, he's worked out a deal with Alberta that's going to satisfy, and we're seeing in the last poll, which in the ledger that came out yesterday, the numbers in Alberta, who are now leaning towards liberal are up, what is it, eight or 10% in the last few months.

00:15:21.080 --> 00:15:25.360

<v SPEAKER\_2>And so I think Carney is doing what Canadians want.

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<v SPEAKER\_2>And that is he's talking a good line.

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<v SPEAKER\_2>Eventually, he will have to deliver.

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<v SPEAKER\_2>But I think he's trading on the narrative he's creating right now.

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<v SPEAKER\_2>And the unity is as much in people's minds as it is in delivering particular products.

00:15:42.240 --> 00:15:45.280

<v SPEAKER\_2>Probably three years down the road, there will be a day of reckoning.

00:15:45.280 --> 00:15:54.160

<v SPEAKER\_2>But right now, as we see the numbers for the liberals are just going up daily, people are impressed with what he is saying.

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<v SPEAKER\_2>And he is saying, as both Ian and Adam pointed out, right things that deal with everything from money laundering to having a stronger defence system in Canada.

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<v SPEAKER\_1>Adam, Canadians like to see their leaders getting along.

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<v SPEAKER\_1>I thought that was one of the secrets of Jean Chrétien and his Team Canada missions.

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<v SPEAKER\_1>We are not Team Canada mission entirely yet, although there are Team Canada missions planned later this year with the Prime Minister.

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<v SPEAKER\_1>He has taken, for example, Premier Mo with him on his trip to India, where they sold uranium from Saskatchewan as well as pulse from Saskatchewan.

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<v SPEAKER\_1>How do you think he's doing in terms of national unity, particularly getting along with First Ministers?

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<v SPEAKER\_3>I think that the Prime Minister gets along with the individual premiers better than the premiers get along with one another.

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<v SPEAKER\_3>And I think that really serves him well in the grand scheme, in that right now one of the things the premiers have in common is they much prefer the current Prime Minister to the previous one.

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<v SPEAKER\_3>That creates a level of slack that the Prime Minister wouldn't have otherwise.

00:17:03.580 --> 00:17:12.720

<v SPEAKER\_3>And to pick up on something that Raymond suggested, my take on one of the ways that you inspire national unity in Canadians is when you get credit abroad.

00:17:12.720 --> 00:17:20.000

<v SPEAKER\_3>So Canadians quite often, we've had musical artists who had small careers here at the moment, they hit it in the United States, they become massive here.

00:17:20.000 --> 00:17:22.560

<v SPEAKER\_3>When an international competition all of a sudden.

00:17:22.560 --> 00:17:37.680

<v SPEAKER\_3>So the Davos speech, which I don't think would have been nearly as effective had it been given in Canada, because it gets international recognition abroad, all of a sudden Canadians are unbelievably proud at their Prime Minister who's getting accolades, it brings them together at home.

00:17:37.680 --> 00:17:44.740

<v SPEAKER\_3>So one of the things that seems to unite us is when the world thinks highly of us from the outside in.

00:17:45.700 --> 00:17:46.880

<v SPEAKER\_1>I think that's quite true.

00:17:46.880 --> 00:18:05.300

<v SPEAKER\_1>Ian, I want you to come in on this, because certainly my observation is because we are the people of the world, Canadians still by and large strongly support immigration, perhaps not as much as they did because we lost the cue around housing and Medicare and health care and things, but that they're still strong support.

00:18:05.300 --> 00:18:08.800

<v SPEAKER\_1>They liked that we are seen to do well abroad.

00:18:08.800 --> 00:18:15.120

<v SPEAKER\_1>That's certainly as Adam points out, the Davos speech certainly put Mr.

00:18:15.120 --> 00:18:16.960

<v SPEAKER\_1>Carney on a different stage.

00:18:16.960 --> 00:18:25.940

<v SPEAKER\_1>But going back to your point about resources and things, don't the premiers have to play into this as well if we're going to fast track these projects?

00:18:25.940 --> 00:18:27.320

<v SPEAKER\_1>It's not just the federal government.

00:18:27.320 --> 00:18:32.920

<v SPEAKER\_1>It does require provincial governments, First Nations and others to sign on.

00:18:32.920 --> 00:18:33.400

<v SPEAKER\_4>Yes.

00:18:33.400 --> 00:18:38.820

<v SPEAKER\_4>I think it's the relationship with the United States deteriorates, in part because Mr.

00:18:38.820 --> 00:18:51.620

<v SPEAKER\_4>Carney and his domestic supporters have in a certain sense whipped up the, as you said, the latent anti-Americanism that has always been present across the country.

00:18:51.620 --> 00:18:59.180

<v SPEAKER\_4>We're losing auto jobs, losing lumber jobs, losing steel manufacturing jobs and aluminum jobs.

00:18:59.180 --> 00:19:07.400

<v SPEAKER\_4>As the tariff pieces outside of the USMCA start to bite, well, we should expect to see more job losses there.

00:19:07.400 --> 00:19:20.180

<v SPEAKER\_4>I'm not sure that we're going to have much of a forestry sector by the time this trade war, sort of one sided trade war that we aren't quite engaged in just yet, continues to bite.

00:19:20.180 --> 00:19:32.640

<v SPEAKER\_4>So every premier is feeling the pressure to find some other alternative for economic development, whereas maybe over the last 10 years, there was a certain complacency about being able to make do with incremental improvements here and there.

00:19:33.040 --> 00:19:37.980

<v SPEAKER\_4>I think everybody now understands the need for a big step forward in economic development.

00:19:37.980 --> 00:19:46.860

<v SPEAKER\_4>Ontario has big resource plays that need to be unlocked, all the Western provinces do, and Quebec does frankly as well.

00:19:46.860 --> 00:19:52.940

<v SPEAKER\_4>I think all the premieres are each in their own way trying to feel their way through this.

00:19:52.940 --> 00:20:07.460

<v SPEAKER\_4>I expect that that will mean that actually it will become increasingly impossible for premieres to be seen to be blocking that kind of resource development and the infrastructure that's needed to move those kinds of resources to markets.

00:20:07.460 --> 00:20:23.740

<v SPEAKER\_4>Even in British Columbia, a government that has since the change of premier really put its finger in economic development that might cross borders is now interested in doubling natural gas exports as quickly as possible.

00:20:23.740 --> 00:20:37.980

<v SPEAKER\_4>I expect that with the changes in the Persian Gulf and the increase of money for some of the petroleum companies, that that doubling of the LNG Canada project will go ahead as quickly as possible, and we'll see other similar pipeline and transportation projects move.

00:20:37.980 --> 00:20:43.420

<v SPEAKER\_4>Ontario and Quebec having to move their projects quickly as well.

00:20:43.420 --> 00:20:54.600

<v SPEAKER\_4>I noticed that the PQ running for the election in Quebec in October starting to talk up expansion of resource projects in Quebec as well.

00:20:54.600 --> 00:20:58.740

<v SPEAKER\_4>I think certainly by Christmas we'll have everybody pointing in the same direction here.

00:20:58.740 --> 00:21:01.260

<v SPEAKER\_4>I think the problem will be can Mr.

00:21:01.260 --> 00:21:12.380

<v SPEAKER\_4>Carney move his target quickly enough as everybody's openness to the need for economic expansion moves in the same direction.

00:21:13.780 --> 00:21:17.180

<v SPEAKER\_5>Hi, I'm Dave Perry, the President and CEO of The Canadian Global Affairs Institute.

00:21:17.180 --> 00:21:21.800

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00:21:21.800 --> 00:21:30.660

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00:21:30.660 --> 00:21:36.840

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00:21:36.840 --> 00:21:41.580

<v SPEAKER\_1>Ian, stay with me because I now want to move to the next big file, the last file, which is Canada and the World.

00:21:41.580 --> 00:21:45.940

<v SPEAKER\_1>The focus is usually on Canada-US relations, but under Mr.

00:21:45.940 --> 00:21:52.940

<v SPEAKER\_1>Carney, it's now on multilateralism and other key relationships including China, India, Japan, and the European Union.

00:21:53.660 --> 00:21:55.560

<v SPEAKER\_1>How do you think he's doing?

00:21:55.880 --> 00:22:05.040

<v SPEAKER\_1>I think we've all agreed that there's greater consciousness now of Canada's place in the world because of Mr.

00:22:05.040 --> 00:22:12.920

<v SPEAKER\_1>Trump, because of the crises in Ukraine and Gaza, now in the Middle East, what we've seen in Venezuela and Cuba.

00:22:12.920 --> 00:22:19.380

<v SPEAKER\_1>So we are probably more aware of our place in the world, and therefore, how does Mr.

00:22:19.380 --> 00:22:20.800

<v SPEAKER\_1>Carney do in that situation?

00:22:22.700 --> 00:22:25.200

<v SPEAKER\_1>Why don't we start off with the Canada-US Front?

00:22:27.680 --> 00:22:38.260

<v SPEAKER\_4>On the Canada-US Front, he has a politically sensitive ambassador in Washington and a politically sensitive chief negotiator for the USMCA renegotiation.

00:22:38.260 --> 00:22:39.740

<v SPEAKER\_4>So that's great.

00:22:39.740 --> 00:23:07.240

<v SPEAKER\_4>What he hasn't done is provide his own personal and his

cabinet engagement to take the case for continued Canada-US free trade or tri-lateral free trade in the North American side to the US media market, particularly to the part of the US media market that matters, to the Ascended Republicans that can control the House, the Senate, and the White House.

00:23:07.460 --> 00:23:15.220

<v SPEAKER\_4>That's been slow coming, and there doesn't seem to be any particular interest in engaging on the conservative side of the political spectrum in the United States.

00:23:15.220 --> 00:23:20.460

<v SPEAKER\_4>That said, as court cases, him and Mr.

00:23:20.460 --> 00:23:38.300

<v SPEAKER\_4>Trump's legal ability to impose tariffs, and as we get closer to the negotiations themselves, we'll start to see some of the US businesses that depend on trade with Canada making their views knowing that it's important to have this trade agreement secured into the future.

00:23:38.300 --> 00:23:47.780

<v SPEAKER\_4>That does leave the tariff exposed sectors, and we're losing jobs and economic opportunity on that front.

00:23:47.780 --> 00:24:00.100

<v SPEAKER\_4>But certainly in a slower motion opportunity, they're setting the stage for the USMCA negotiations that are already underway.

00:24:00.100 --> 00:24:10.260

<v SPEAKER\_4>The problem here is going to be that having really pitched his wagon to the elbows up, as Raymond said, kind of Canadian nationalism card for the election last year.

00:24:10.260 --> 00:24:18.220

<v SPEAKER\_4>And since then, can he give himself enough space to engage in a serious way, in a productive way, in a business-like way with the Trump administration for these renegotiations?

00:24:18.220 --> 00:24:19.580

<v SPEAKER\_4>Don't know yet.

00:24:19.580 --> 00:24:40.480

<v SPEAKER\_4>I think the trip to India helped by showing that there was, that some of the political issues that have been on the Canada-India agenda for the past few years, regarding foreign interference and some trade actions and frankly some political problems inside the Liberals Domestic Political Coalition are not going to get in the way of developing stronger trade relations with India.

00:24:40.480 --> 00:24:47.380

<v SPEAKER\_4>You spoke about the uranium deal for Saskatchewan uranium producers.

00:24:47.380 --> 00:24:54.940

<v SPEAKER\_4>I think the India trip was the emblematic trip, the template that needs to be repeated for other trips that he makes.

00:24:55.960 --> 00:25:07.200

<v SPEAKER\_4>It would be good if we got after 13 years the Canada EU trade agreement ratified before we go on to more ambitious trade agreements with Europe.

00:25:07.200 --> 00:25:09.780

<v SPEAKER\_4>This will help give us some leverage with the United States.

00:25:09.780 --> 00:25:21.720

<v SPEAKER\_4>But that public diplomacy outreach which he has to lead and has to lead on the political side to engage across the United States with Republicans to be honest, conservatives to be honest in the United States, we haven't seen the evidence of that.

00:25:22.100 --> 00:25:26.880

<v SPEAKER\_4>And I'm not sure he's left himself enough political space domestically in order to be able to do it effectively.

00:25:26.880 --> 00:25:28.060

<v SPEAKER\_1>Well, presumably Mr.

00:25:28.060 --> 00:25:34.440

<v SPEAKER\_1>Proliad may be helpful there, in that he's been going down and conservatives have also been working that market.

00:25:34.440 --> 00:25:36.500

<v SPEAKER\_1>And they have probably better links with the Trump world.

00:25:36.500 --> 00:25:56.580

<v SPEAKER\_1>And it increasingly it strikes me, but I would defer to you Ian, that at least on Canada's relations, there seems to be an alignment, if not entirely, certainly across the two biggest parties, the conservatives and the liberals, on the approach to the United States.

00:25:56.580 --> 00:25:57.080

<v SPEAKER\_4>Absolutely.

00:25:57.080 --> 00:26:08.180

<v SPEAKER\_4>I think Jamil Javani, for all of the domestic criticism

he had in Canada, did the federal government, did the current government a favor by going down to speak to his friend, Vice President Vance, and I think this week, Mr.

00:26:08.180 --> 00:26:12.080

<v SPEAKER\_4>Poliak did a favor by going down to speak on the Joe Rogan Podcast.

00:26:12.080 --> 00:26:16.360

<v SPEAKER\_4>Rogan himself has been critical on his podcast over the course of the past year about Mr.

00:26:16.360 --> 00:26:18.240

<v SPEAKER\_4>Trump's approach to Canada.

00:26:18.240 --> 00:26:19.140

<v SPEAKER\_4>I don't know why Mr.

00:26:19.140 --> 00:26:23.940

<v SPEAKER\_4>Carney didn't take the opportunity to either get himself or get one of his ministers on the Rogan Podcast.

00:26:23.940 --> 00:26:27.600

<v SPEAKER\_4>Maybe they tried and couldn't get the booking.

00:26:27.600 --> 00:26:33.400

<v SPEAKER\_4>Rogan's podcast is popular and isn't usually very accommodating to visiting politicians who want to be on the show.

00:26:34.100 --> 00:26:34.680

<v SPEAKER\_4>I thought that Mr.

00:26:34.680 --> 00:26:38.700

<v SPEAKER\_4>Poliev showed that he could get himself on that show, made a good case for Canada.

00:26:38.700 --> 00:26:41.740

<v SPEAKER\_4>Rogan was obviously sympathetic to the case that Mr.

00:26:41.740 --> 00:26:42.940

<v SPEAKER\_4>Poliev was making.

00:26:42.940 --> 00:26:43.800

<v SPEAKER\_4>It would behoove Mr.

00:26:43.800 --> 00:26:54.840

<v SPEAKER\_4>Carney to reach out to Poliev and to see if he can make some return engagements through that side of the podcast business in the United States as the USMCA renegotiation goes on.

00:26:54.840 --> 00:26:55.700  
<v SPEAKER\_1>Oh, that makes sense.

00:26:55.700 --> 00:26:57.680  
<v SPEAKER\_1>And certainly, my observation was Mr.

00:26:57.680 --> 00:27:01.100  
<v SPEAKER\_1>Harper used the US market quite well, the media market to play back.

00:27:01.100 --> 00:27:02.140  
<v SPEAKER\_4>Absolutely.

00:27:02.140 --> 00:27:03.200  
<v SPEAKER\_4>Absolutely.

00:27:03.860 --> 00:27:17.880  
<v SPEAKER\_4>We haven't seen any Canadian officials engaging with the Fox News opinion side of the business, despite the US ambassadors urging privately, I gather, that we take advantage of that channel.

00:27:17.880 --> 00:27:26.140  
<v SPEAKER\_4>If it's possible that conservative politicians might do better on the Fox News and other conservative outlets than Mr.

00:27:26.140 --> 00:27:37.520  
<v SPEAKER\_4>Carney's ministers if they can't get themselves booked there, I hope that he takes advantage of reaching across the aisle to get some conservatives engaged on that side and to form this sort of much desired Team Canada approach.

00:27:37.520 --> 00:27:37.820  
<v SPEAKER\_1>Yeah.

00:27:37.820 --> 00:27:39.540  
<v SPEAKER\_1>No, I think that makes a lot of sense.

00:27:39.540 --> 00:27:42.780  
<v SPEAKER\_1>Adam, Canada First, but not Canada Alone.

00:27:42.780 --> 00:27:50.760  
<v SPEAKER\_1>You know, we used to talk about Canada and the world was really Canada-US relations, but now we really are looking at the broader world multilateralism.

00:27:50.760 --> 00:27:53.220  
<v SPEAKER\_1>And as I say, we've got key relationships.

00:27:53.260 --> 00:27:54.480  
<v SPEAKER\_1>You've been looking at episodes.

00:27:54.480 --> 00:27:56.420  
<v SPEAKER\_1>How do you assess Mr.

00:27:56.420 --> 00:27:59.520  
<v SPEAKER\_1>Carney in terms of Canada in the world?

00:27:59.520 --> 00:28:04.440  
<v SPEAKER\_3>So again, I think there's the right now and how it plays out.

00:28:04.440 --> 00:28:09.100  
<v SPEAKER\_3>I think the Prime Minister has largely centralized foreign policy for the moment in his office.

00:28:09.100 --> 00:28:11.600  
<v SPEAKER\_3>He is the diplomat who is going everywhere.

00:28:11.600 --> 00:28:19.100  
<v SPEAKER\_3>He is the face of Canada in every country, personal engagements, traveling more than any Prime Minister in a very long time.

00:28:19.100 --> 00:28:26.240  
<v SPEAKER\_3>I think that all makes perfect sense, especially given that he has global popularity and has made relationships across the country.

00:28:26.240 --> 00:28:32.420  
<v SPEAKER\_3>However, in the long run, if you're going to open 20 files, you can't close, you can't finish them all by yourself.

00:28:32.420 --> 00:28:43.280  
<v SPEAKER\_3>And my worry is whether our diplomatic core is in a position to follow through on everything that the Prime Minister has set up so very well.

00:28:43.280 --> 00:29:07.940  
<v SPEAKER\_3>And I'm concerned about the centralization in the Prime Minister's office because it deflates morale in Global Affairs Canada, which has not much morale to start with, and makes it more difficult potentially to mobilize the lower level folks to do the paperwork, the busy work, the relationship building that's going to need to be done to bring all these commitments through to the finish line.

00:29:07.940 --> 00:29:13.420  
<v SPEAKER\_1>Raymond, getting these commitments to the finish line is going to also take salesmanship in Canada.

00:29:14.360 --> 00:29:14.580

<v SPEAKER\_1>Mr.

00:29:14.580 --> 00:29:17.160

<v SPEAKER\_1>Carney has been spending an awful lot of time abroad.

00:29:17.160 --> 00:29:22.840

<v SPEAKER\_1>Is he spending sufficient time in Canada explaining to Canadians what his vision is?

00:29:22.840 --> 00:29:23.640

<v SPEAKER\_1>He often talks.

00:29:23.640 --> 00:29:25.260

<v SPEAKER\_1>The Davos speech was brilliant.

00:29:25.500 --> 00:29:27.800

<v SPEAKER\_1>I do think a fine speech.

00:29:27.800 --> 00:29:35.220

<v SPEAKER\_1>It is Canadians, I think most probably have not read it, but they're proud that their Prime Minister gave a speech to get the world recognition.

00:29:35.220 --> 00:29:48.580

<v SPEAKER\_1>But is he actually being able to reach people who go to Tim Horton's Canadians and Walmart and things like that and do you think his vision of the world, which is important for him to succeed in the world is getting through to Canadians?

00:29:50.420 --> 00:29:53.240

<v SPEAKER\_2>I thought Adam had said Mr.

00:29:53.240 --> 00:29:56.800

<v SPEAKER\_2>Carney had sexualized foreign policy.

00:29:58.040 --> 00:29:59.360

<v SPEAKER\_2>In fact, he said centralized.

00:29:59.640 --> 00:30:05.620

<v SPEAKER\_2>But I'm wondering if Adam had said that word, I would have agreed because Mr.

00:30:05.620 --> 00:30:08.620

<v SPEAKER\_2>Carney has made this about him.

00:30:09.940 --> 00:30:19.100

<v SPEAKER\_2>And he has made Canada's place in the world sort of, you know, it is to talk among a certain generation of people.

00:30:19.100 --> 00:30:33.220

<v SPEAKER\_2>I was struck a few days after I asked my first year history class, you know, a large group of them, if they had heard of the devil's speech, and only one or two of them had actually was aware of it.

00:30:33.220 --> 00:30:41.120

<v SPEAKER\_2>And a couple of days later, I spoke to the Canada Club here, and I began one section of what I was saying, but Mr.

00:30:41.120 --> 00:30:43.600

<v SPEAKER\_2>Carney is a masterful politician.

00:30:43.600 --> 00:30:48.260

<v SPEAKER\_2>And before I had a chance to finish the sentence, I had a but.

00:30:48.480 --> 00:30:54.800

<v SPEAKER\_2>And the people in the audience, most of them sort of, you know, retired lunchtime people, they cheered.

00:30:54.800 --> 00:30:57.480

<v SPEAKER\_2>And I said, like, I haven't finished yet.

00:30:57.480 --> 00:30:59.520

<v SPEAKER\_2>But this is what I think Mr.

00:30:59.520 --> 00:31:03.160

<v SPEAKER\_2>Carney has sort of made this so personal.

00:31:03.160 --> 00:31:04.360

<v SPEAKER\_2>And he's become a rock star.

00:31:05.340 --> 00:31:13.360

<v SPEAKER\_2>You know, it is people are talking about, you know, the Carney doctrine, the third path.

00:31:13.360 --> 00:31:20.900

<v SPEAKER\_2>You know, when we invented things like the third option, it came from a minister and sometime later.

00:31:20.900 --> 00:31:29.080

<v SPEAKER\_2>But people are so excited, but a certain type of people and a certain age group are so excited.

00:31:29.380 --> 00:31:31.700

<v SPEAKER\_2>And I think they are extremely happy.

00:31:33.520 --> 00:31:45.100

<v SPEAKER\_2>And but on the other end, it was really interesting, the critical comments I'm hearing over coffee here and seeing on social

media about Mr.

00:31:45.100 --> 00:31:47.640

<v SPEAKER\_2>Poliev going to Washington.

00:31:47.640 --> 00:31:52.960

<v SPEAKER\_2>And this has been sort of, he's almost been demonized for doing this.

00:31:53.200 --> 00:32:01.240

<v SPEAKER\_2>And of course, the MP, the Liberal or the Conservative MP who went down was sort of like, oh, he's destroying Canada.

00:32:01.240 --> 00:32:08.140

<v SPEAKER\_2>And it's like, instead of seeing this as a helpful thing, so it's all about Carney.

00:32:08.140 --> 00:32:11.360

<v SPEAKER\_2>And Carney has made it all about him.

00:32:11.780 --> 00:32:15.380

<v SPEAKER\_2>And of course, there is a leadership that he has.

00:32:15.380 --> 00:32:26.560

<v SPEAKER\_2>And there's a way that is, you know, his language is for the most part, except when journalists push him a little bit, is very sort of accommodating, very professional.

00:32:27.980 --> 00:32:29.780

<v SPEAKER\_2>And we seem to love Mr.

00:32:29.780 --> 00:32:30.660

<v SPEAKER\_2>Carney.

00:32:30.900 --> 00:32:33.800

<v SPEAKER\_2>And so I don't know how this is playing.

00:32:33.800 --> 00:32:38.660

<v SPEAKER\_2>I think it's playing well with the people who watch the CBC.

00:32:38.660 --> 00:32:48.300

<v SPEAKER\_2>But those who don't watch the evening news on CBC, and probably listen to Joe Rogan, probably aren't picking up on this at all.

00:32:48.300 --> 00:32:59.120

<v SPEAKER\_2>So I think there's a real divide we're seeing on those who really sort of excited about this, and those who are just sort of shrugging and saying, so we'll see.

00:32:59.120 --> 00:33:05.760

<v SPEAKER\_1>Well, we do know that those who watch the CBC and read The Globe and Mail are much less than they were 10 years, 20 years, or 30 years ago.

00:33:05.760 --> 00:33:08.280

<v SPEAKER\_1>It's the diffusion of media and things.

00:33:08.280 --> 00:33:09.560

<v SPEAKER\_1>And I want to move to you again.

00:33:09.560 --> 00:33:15.520

<v SPEAKER\_1>You recently set out a series of tests, I thought, quite brilliantly put on prime ministerial visits.

00:33:15.520 --> 00:33:16.460

<v SPEAKER\_1>And because Mr.

00:33:16.460 --> 00:33:29.460

<v SPEAKER\_1>Carney is making so many of those visits, I want to ask you to sort of speak to this because you talked about how they, you think your tests were improving personal relations, getting trade done, investment.

00:33:29.460 --> 00:33:35.060

<v SPEAKER\_1>Can you just go through that litmus test you used, and I think you used it in the context of the India trip.

00:33:35.060 --> 00:33:41.720

<v SPEAKER\_1>I thought it was very clever, and I think listeners would enjoy hearing your assessment based on your experience having worked with Mr.

00:33:41.720 --> 00:33:48.100

<v SPEAKER\_1>Harper and others about how you assessed success for a prime ministerial visit.

00:33:48.100 --> 00:33:52.340

<v SPEAKER\_4>Yes, I think, I mean, I planned many foreign visits for Mr.

00:33:52.340 --> 00:33:53.340

<v SPEAKER\_4>Harper.

00:33:54.700 --> 00:33:58.080

<v SPEAKER\_4>For that reason, I was a little suspicious about some of Mr.

00:33:58.080 --> 00:34:03.320

<v SPEAKER\_4>Carney's trips in his first year, which I didn't think were especially well planned or had much in the way of payoff.

00:34:03.320 --> 00:34:09.740

<v SPEAKER\_4>But the India trip was, I think, a paradigm of a foreign trip that has payoff.

00:34:09.740 --> 00:34:13.600

<v SPEAKER\_4>A strong relationship established between Mr.

00:34:13.600 --> 00:34:17.600

<v SPEAKER\_4>Carney and the political leadership of India, not just the prime minister, but across the board.

00:34:18.240 --> 00:34:21.400

<v SPEAKER\_4>No funny costumes of the sort that Mr.

00:34:21.400 --> 00:34:23.400

<v SPEAKER\_4>Trudeau had when he made his trip.

00:34:23.400 --> 00:34:23.940

<v SPEAKER\_4>Even Mr.

00:34:23.940 --> 00:34:28.340

<v SPEAKER\_4>Harper went to see some tourist sites to get himself photographed in front of tourist sites.

00:34:28.340 --> 00:34:30.460

<v SPEAKER\_4>None of that stuff, all business.

00:34:30.460 --> 00:34:36.360

<v SPEAKER\_4>Some big business deals that helped many different regions of the country in a big high-profile way.

00:34:36.360 --> 00:34:39.880

<v SPEAKER\_4>So in addition to the political side, the business side taken care of.

00:34:39.880 --> 00:34:47.700

<v SPEAKER\_4>Some national security issues with India regarding, in particular, foreign interference, which seem to have been settled to the satisfaction of both sides.

00:34:47.700 --> 00:34:56.460

<v SPEAKER\_4>We'll see if there's some progress on that in the next couple of years, if that changes some behavior, but a strong check mark on the national security side.

00:34:56.460 --> 00:35:04.160

<v SPEAKER\_4>And then on the regional side for engagement in Asia, I

thought was a huge success.

00:35:04.160 --> 00:35:08.080

<v SPEAKER\_4>The dog that didn't bark was the domestic diaspora politics.

00:35:08.080 --> 00:35:11.760

<v SPEAKER\_4>Obviously, there are lots of Canadians who trace their origins to India.

00:35:12.440 --> 00:35:16.200

<v SPEAKER\_4>That can create all sorts of minefields for a trip to India.

00:35:16.200 --> 00:35:18.060

<v SPEAKER\_4>None of that seems to have hurt Mr.

00:35:18.060 --> 00:35:28.200

<v SPEAKER\_4>Carney so adept dealing with the potential domestic blowback amongst different aspects of the Indian diaspora in India or in Canada.

00:35:28.200 --> 00:35:30.940

<v SPEAKER\_4>That's sort of the checklist that I had in my mind going into that trip.

00:35:30.940 --> 00:35:34.300

<v SPEAKER\_4>And I have to say, it was a five-star visit on that front.

00:35:34.300 --> 00:35:38.340

<v SPEAKER\_4>That's the kind of foreign trip we should aim to have.

00:35:39.080 --> 00:35:47.060

<v SPEAKER\_4>Trips to the UK should have high-profile business payoff for Canada in many different regions, the same sort of political payoff.

00:35:47.060 --> 00:35:50.380

<v SPEAKER\_4>Probably isn't quite the same diaspora concern, but national security payoff.

00:35:50.380 --> 00:35:52.040

<v SPEAKER\_4>Trips to Europe the same way.

00:35:52.040 --> 00:35:58.220

<v SPEAKER\_4>The trip to Japan seems to have gone well on that front, although there isn't a big Japanese diaspora here.

00:35:58.220 --> 00:36:02.200

<v SPEAKER\_4>That's the sort of objective we should have had for the China trip.

00:36:02.240 --> 00:36:05.420

<v SPEAKER\_4>I'm not quite sure we're quite connected with.

00:36:05.420 --> 00:36:12.520

<v SPEAKER\_4>If he's going to spend some time in the Western Hemisphere, those would be the kinds of the 5.5 star win that I look for.

00:36:12.520 --> 00:36:17.340

<v SPEAKER\_4>Those kinds of international trips, I thought the India trip was a win across the board for that.

00:36:17.340 --> 00:36:21.540

<v SPEAKER\_1>Ian, I put the question to Raymond, is he spending too much time abroad and not enough time in Canada?

00:36:21.540 --> 00:36:23.240

<v SPEAKER\_1>What do you think?

00:36:25.240 --> 00:36:27.680

<v SPEAKER\_1>Well, go ahead, Ian.

00:36:31.460 --> 00:36:35.080

<v SPEAKER\_4>I don't think international travel is a general rule.

00:36:36.360 --> 00:36:39.620

<v SPEAKER\_4>There's much domestic payoff for international travel.

00:36:39.620 --> 00:36:44.340

<v SPEAKER\_4>It takes a lot of the Canadian use market, in particular for Mr.

00:36:44.340 --> 00:36:53.460

<v SPEAKER\_4>Carney, given the challenges he faced in his first year of a Canadian government that had really fallen apart across the board on national security issues, on economic regulation.

00:36:53.460 --> 00:37:01.020

<v SPEAKER\_4>Delivering the regulatory reform that's going to get the economy moving, again, requires the Prime Minister's personal leadership on that front.

00:37:01.320 --> 00:37:06.340

<v SPEAKER\_4>The number of trips to Europe, the number of engagements with Europeans, given that they were coming here for the G7 Summit.

00:37:06.340 --> 00:37:09.780

<v SPEAKER\_4>Yes, I was a bit worried that that was too much engagement there.

00:37:10.780 --> 00:37:19.600

<v SPEAKER\_4>But if there's a payoff in the next year on ratification of the Canada-EU Free Trade Agreement, that's a long, outstanding piece.

00:37:19.600 --> 00:37:24.460

<v SPEAKER\_4>If we're going to have anything to do with the Europeans, it's going to begin to take up the slack from the United States.

00:37:24.460 --> 00:37:31.120

<v SPEAKER\_4>There has to be EU ratification of that trade deal with the UK.

00:37:31.120 --> 00:37:35.640

<v SPEAKER\_4>Then I think we'll start to see some payoff if we can get that in the next 12 months.

00:37:35.680 --> 00:37:37.900

<v SPEAKER\_1>Raymond, you wanted to come in on this.

00:37:37.900 --> 00:37:45.400

<v SPEAKER\_2>Well, I think it was really interesting how the media reacted to Mr.

00:37:45.400 --> 00:38:09.860

<v SPEAKER\_2>Carney's speech in Quebec out of Citadel two days after the Davos speech, where he went to the Plains of Abram and delivered this what he called the Building Canada speech, that was the title of the speech, where he talked about Canada being created at the Plains of Abram in 1759 after the defeat of the French forces by the British.

00:38:09.860 --> 00:38:15.220

<v SPEAKER\_2>And Chantelle Aubert said on, I guess I watched CBC, said on CBC, Mr.

00:38:15.220 --> 00:38:18.200

<v SPEAKER\_2>Carney must have slipped through his history lesson.

00:38:18.200 --> 00:38:23.180

<v SPEAKER\_2>Well, two days later, there was polling in Quebec, and Mr.

00:38:23.180 --> 00:38:28.780

<v SPEAKER\_2>Carney's personal support rose by 8%, and for the Liberal Party, it rose 2%.

00:38:29.100 --> 00:38:31.100

<v SPEAKER\_2>Now, not probably because of that speech.

00:38:31.760 --> 00:38:33.280

<v SPEAKER\_2>Probably because of Davos and others.

00:38:33.280 --> 00:38:34.720

<v SPEAKER\_2>But it didn't hurt him.

00:38:34.720 --> 00:38:54.300

<v SPEAKER\_2>So I think, you know, anytime you go to a place like Quebec, where obviously the location for a speech is sensitive, and he is able not to get people angry with him, shows that he can probably sell well at home as well.

00:38:54.300 --> 00:38:56.140

<v SPEAKER\_2>And he needs to do that.

00:38:56.140 --> 00:38:57.880

<v SPEAKER\_2>One thing that Mr.

00:38:57.880 --> 00:39:08.980

<v SPEAKER\_2>Justin Trudeau did early in his term as Prime Minister was he went to universities, he met young people, he went to high schools, he was out in shopping malls, and so on.

00:39:09.340 --> 00:39:17.880

<v SPEAKER\_2>And you know, Canadians need to see that as well as hanging out with, you know, the Scandinavian Prime Ministers and going to Norway and other things.

00:39:17.880 --> 00:39:20.300

<v SPEAKER\_2>And I think they want to see him out around.

00:39:20.300 --> 00:39:22.880

<v SPEAKER\_2>And he's not giving his speeches in Canada.

00:39:22.880 --> 00:39:25.240

<v SPEAKER\_2>And some great speeches have been written for him.

00:39:25.360 --> 00:39:30.580

<v SPEAKER\_2>Probably they wouldn't sell as well as Saskatoon as they do in Devils.

00:39:30.580 --> 00:39:40.660

<v SPEAKER\_2>But I think he really needs to do that to get the message out to all Canadians, and not just those watching CBC.

00:39:41.680 --> 00:39:42.540

<v SPEAKER\_1>Raymond, good advice.

00:39:42.540 --> 00:39:46.840

<v SPEAKER\_1>And you've actually anticipated my last question, which I'm going to pose first to Adam.

00:39:46.840 --> 00:39:49.120

<v SPEAKER\_1>But I want you both all to come in.

00:39:49.120 --> 00:39:58.020

<v SPEAKER\_1>And Adam, drawing on your scholarship and your experience in studying our foreign policy, crises, and critical episodes, what advice would you give Mr.

00:39:58.020 --> 00:40:01.520

<v SPEAKER\_1>Carney as he starts his second year as Prime Minister?

00:40:01.520 --> 00:40:04.520

<v SPEAKER\_3>I think that global affairs needs some shock therapy.

00:40:04.520 --> 00:40:05.840

<v SPEAKER\_3>I think that the risk of-

00:40:05.840 --> 00:40:07.680

<v SPEAKER\_1>You mean Global Affairs Canada, the department?

00:40:07.680 --> 00:40:09.280

<v SPEAKER\_3>Global Affairs Canada, our department.

00:40:09.440 --> 00:40:15.100

<v SPEAKER\_3>I think that there needs to be a recognition that we need to be significantly less risk averse.

00:40:15.100 --> 00:40:20.240

<v SPEAKER\_3>I think that in the last 20, 30 years, governments have told the department that and not meant it.

00:40:20.240 --> 00:40:21.660

<v SPEAKER\_3>And as a result, they don't believe it.

00:40:22.520 --> 00:40:37.200

<v SPEAKER\_3>I think the Prime Minister needs to say it to the department and actually mean it, so that the creativity of our diplomats can actually become a force multiplier and support the Prime Minister as he pursues a very, very ambitious foreign policy agenda.

00:40:37.200 --> 00:40:46.540

<v SPEAKER\_3>I don't think as things are right now, that Global Affairs Canada is well suited to support the agenda that we desperately need that the Prime Minister is trying to promulgate.

00:40:46.540 --> 00:40:49.600

<v SPEAKER\_3>So some shock therapy to Global Affairs would be my hope.

00:40:50.460 --> 00:40:54.460

<v SPEAKER\_1>Well, if he can't do that, he can't achieve it just by himself.

00:40:54.460 --> 00:40:59.380

<v SPEAKER\_1>Ultimately, these things do require your diplomats to deliver.

00:40:59.380 --> 00:41:05.240

<v SPEAKER\_1>Certainly, that was my experience working on any prime minister initiative from Trudeau onwards.

00:41:05.240 --> 00:41:11.420

<v SPEAKER\_1>If they didn't feel that the Foreign Service didn't feel it had the confidence, and as you say, risk aversion has probably grown.

00:41:11.420 --> 00:41:16.160

<v SPEAKER\_1>But certainly, my other observation would be that we still have the talent within the department.

00:41:16.160 --> 00:41:26.140

<v SPEAKER\_1>But whether it needs shock therapy or whatever, the people are there who have the capacity, but we haven't seemed to be able to deliver.

00:41:26.140 --> 00:41:29.160

<v SPEAKER\_3>Absolutely, and we need to now.

00:41:29.160 --> 00:41:31.240

<v SPEAKER\_1>All right, Raymond, what advice would you give Mr.

00:41:31.240 --> 00:41:33.860

<v SPEAKER\_1>Carney as he starts his second year as prime minister?

00:41:33.860 --> 00:41:39.620

<v SPEAKER\_1>You've talked about getting out and talking in the shopping centers and in schools and things.

00:41:39.620 --> 00:41:42.140

<v SPEAKER\_1>I think that's a very good advice.

00:41:42.140 --> 00:41:44.460

<v SPEAKER\_1>Anything else you would add?

00:41:44.460 --> 00:41:45.940

<v SPEAKER\_2>You know, I don't know Mr.

00:41:45.940 --> 00:41:46.300

<v SPEAKER\_2>Carney.

00:41:46.300 --> 00:41:47.100

<v SPEAKER\_2>I've never met him.

00:41:47.780 --> 00:41:58.660

<v SPEAKER\_2>But what I've read and the people I've talked to in and around his office, it seems like it is his government in so many ways.

00:41:58.660 --> 00:42:01.540

<v SPEAKER\_2>And he is everywhere.

00:42:02.900 --> 00:42:06.120

<v SPEAKER\_2>And I'm wondering whether or not if what we're hearing about Mr.

00:42:06.120 --> 00:42:13.440

<v SPEAKER\_2>Carney, you know, the requirements that he has that people in his office all show up with shirt and tie every day, at least that's the men.

00:42:14.680 --> 00:42:22.280

<v SPEAKER\_2>You know, he really does think I've heard from people who work with him in finance, he believes he's the smartest person in the room.

00:42:22.700 --> 00:42:31.560

<v SPEAKER\_2>And sometimes, you know, you can be pretty smart, but sometimes the smartest person in the room is not the smartest person in the room when it comes to all matters.

00:42:32.240 --> 00:42:34.540

<v SPEAKER\_2>And I wonder whether or not Mr.

00:42:34.540 --> 00:42:42.300

<v SPEAKER\_2>Carney's team is really a team of, you know, people who challenge after a while, as we saw with Mr.

00:42:42.300 --> 00:42:45.400

<v SPEAKER\_2>Trudeau, it was people who told him what he wanted to hear.

00:42:45.620 --> 00:42:51.420

<v SPEAKER\_2>And I think, you know, this got to be, you mentioned earlier, Colin, team Canada.

00:42:51.420 --> 00:42:57.980

<v SPEAKER\_2>You know, this is a government as a team, Adam and I'm sure Ian knows this well.

00:42:57.980 --> 00:43:02.300

<v SPEAKER\_2>You know, you got to call upon the strengths of your own team.

00:43:02.300 --> 00:43:05.040

<v SPEAKER\_2>And right now, it seems like it is Mr.

00:43:05.040 --> 00:43:06.260

<v SPEAKER\_2>Carney and Mr.

00:43:06.260 --> 00:43:07.380

<v SPEAKER\_2>Carney alone.

00:43:07.380 --> 00:43:14.940

<v SPEAKER\_2>And that may just be the perception and may not be the case, but he needs to sort of change to perception.

00:43:14.960 --> 00:43:17.340

<v SPEAKER\_1>No, I think that's quite sensible advice.

00:43:17.340 --> 00:43:28.480

<v SPEAKER\_1>Ian, that this is a recurrent theme about prime ministers, that they often become too closeted and work in a cocoon, and they're surrounded by people who basically tell them what they want to hear.

00:43:28.480 --> 00:43:37.920

<v SPEAKER\_1>And they may all be very smart, but it's like the Roman generals used to have a slave attached when they celebrated triumphs to just remind them that they too needed to remember humility.

00:43:38.960 --> 00:43:41.220

<v SPEAKER\_4>All-Glorious Fleeting.

00:43:41.220 --> 00:43:43.380

<v SPEAKER\_4>Yes, I mean, I think, look ahead for the second year.

00:43:43.820 --> 00:43:45.420

<v SPEAKER\_4>Yes, the Sixth Transit Gloria.

00:43:46.580 --> 00:43:53.240

<v SPEAKER\_4>For the second year of, look, a year ago, I think I was on the record underestimating Mr.

00:43:53.240 --> 00:43:56.000

<v SPEAKER\_4>Carney's ability here, and that was plainly a mistake of mine.

00:43:56.000 --> 00:44:00.780

<v SPEAKER\_4>For a second year, my advice is focus.

00:44:00.780 --> 00:44:02.600

<v SPEAKER\_4>Focus on getting things built in Canada.

00:44:02.600 --> 00:44:06.820

<v SPEAKER\_4>There's been lots of talk about building things, but we now have to actually get some things approved.

00:44:07.800 --> 00:44:09.720

<v SPEAKER\_4>Lean harder and faster into that.

00:44:09.720 --> 00:44:13.820

<v SPEAKER\_4>The national appetite is there, and there's trust in him to deliver it.

00:44:13.820 --> 00:44:22.820

<v SPEAKER\_4>If there are some people in his own caucus who have some doubts about pipelines, or the ring of fire development in Ontario, or whatever, just ignore them.

00:44:22.820 --> 00:44:26.320

<v SPEAKER\_4>You've got to press on with this because the country wants it, the country needs it.

00:44:26.320 --> 00:44:31.700

<v SPEAKER\_4>There's a moment of unanimity amongst the provincial premiers and business leaders to get it done.

00:44:31.700 --> 00:44:40.220

<v SPEAKER\_4>Between here and Christmas, there's time to get some projects moving and to lean in with all the tools of the federal government to do that.

00:44:40.220 --> 00:44:43.680

<v SPEAKER\_4>And in between those, engage in the United States.

00:44:44.200 --> 00:44:46.560

<v SPEAKER\_4>The global trips to other partners are great.

00:44:46.560 --> 00:44:51.040

<v SPEAKER\_4>He's got whatever international leverage he wanted for dealings with the United States.

00:44:51.040 --> 00:45:09.880

<v SPEAKER\_4>There's now the across-the-board effort by all of his ministers, by his MPs, by his political opponents, if he's able to take the courage to make that step across Canadian civil society and business to engage across the United States as we move into these trade negotiations.

00:45:09.880 --> 00:45:23.400

<v SPEAKER\_4>It's imperative he needs to not be afraid of that engagement if there's places where because of his own personal background, he's not able to engage in the United States because of association with Bloomberg or whoever.

00:45:24.100 --> 00:45:29.240

<v SPEAKER\_4>His background as a central banker may not be an advantage in some engagements in the United States.

00:45:29.240 --> 00:45:32.240

<v SPEAKER\_4>He's got to find some other people who can substitute in for him there.

00:45:32.240 --> 00:45:38.020

<v SPEAKER\_4>An all hands on deck approach where every offer of help will be accepted.

00:45:38.020 --> 00:45:38.980

<v SPEAKER\_4>In a sense, that's what Mr.

00:45:38.980 --> 00:45:40.400

<v SPEAKER\_4>Trudeau did when Mr.

00:45:40.400 --> 00:45:43.080

<v SPEAKER\_4>Trump was first elected, engagement with Mr.

00:45:43.080 --> 00:45:48.120

<v SPEAKER\_4>Morney and some other folks that probably might not have been his first choice for help.

00:45:48.120 --> 00:45:53.620

<v SPEAKER\_4>I think that's what the smartest guy in the room behind you.

00:45:53.620 --> 00:46:02.160

<v SPEAKER\_4>Every offer of advice, every offer of help this year in the United States should be accepted and he himself has to spend some time on that relationship as well.

00:46:02.160 --> 00:46:10.000

<v SPEAKER\_1>That presumably includes, because you talk about ring of fire pipelines that certainly some members of his caucus aren't going to be supportive of.

00:46:10.500 --> 00:46:12.700

<v SPEAKER\_1>Is that one area where he really should be talking Mr.

00:46:12.700 --> 00:46:13.480

<v SPEAKER\_1>Poliev?

00:46:13.480 --> 00:46:27.320

<v SPEAKER\_1>Because you probably could find support within the Tory caucus for these kinds of big national projects, which also serve bluntly the aims of a lot of the members of the Conservative caucus.

00:46:27.320 --> 00:46:30.920

<v SPEAKER\_4>Look last spring, back in May, Mr.

00:46:30.920 --> 00:46:36.360

<v SPEAKER\_4>Carney's government engaged with conservatives to get Bill C-5 through the House of Commons in record time.

00:46:36.360 --> 00:46:42.420

<v SPEAKER\_4>I think the bill, I think even the liberals would admit that the bill was improved by the engagement with the opposition.

00:46:42.420 --> 00:46:44.320

<v SPEAKER\_4>Probably didn't go quite as far as they could have.

00:46:44.320 --> 00:46:47.980

<v SPEAKER\_4>I think there could have been more engagement, and it should have been more engagement on that.

00:46:47.980 --> 00:46:49.900

<v SPEAKER\_4>It would have made the bill better.

00:46:49.900 --> 00:46:53.020

<v SPEAKER\_4>But yes, I think there's a Team Canada approach here.

00:46:53.020 --> 00:46:55.500

<v SPEAKER\_4>And the time is right for I think the public demand is there for it.

00:46:55.500 --> 00:46:58.520

<v SPEAKER\_4>And if he gets his majority this spring, there's nothing to fear.

00:46:58.520 --> 00:47:01.320

<v SPEAKER\_4>He has nothing to fear from taking that chance.

00:47:01.320 --> 00:47:03.320

<v SPEAKER\_1>No, no, neither do.

00:47:03.320 --> 00:47:03.760

<v SPEAKER\_1>Does Mr.

00:47:03.760 --> 00:47:04.760

<v SPEAKER\_1>Pauliav have any fear?

00:47:04.760 --> 00:47:10.540

<v SPEAKER\_1>Because these are national projects, which actually Canadians like to see their leaders working together.

00:47:11.840 --> 00:47:14.320

<v SPEAKER\_1>What are you reading or streaming these days?

00:47:15.500 --> 00:47:23.900

<v SPEAKER\_4>I've been going back to a book that came out a little bit earlier this year, Rob Currie-Wood's book, Renegotiating the Bargain.

00:47:23.900 --> 00:47:31.940

<v SPEAKER\_4>The title is not, I don't think, a grabber, but it's the single best book I've ever read about the internal life of political parties in Canada.

00:47:31.940 --> 00:47:37.280

<v SPEAKER\_4>I realize that's sort of a niche literature, although it's an academic book, it's written in a very engaging style.

00:47:37.820 --> 00:47:48.220

<v SPEAKER\_4>If there's any amongst your listeners here who need an introduction to how political parties operate internally, it's a fantastic piece of work.

00:47:48.220 --> 00:47:53.560

<v SPEAKER\_4>A young scholar out of Carleton's PhD program now working here in Calgary at Mount Royal University.

00:47:53.560 --> 00:47:57.340

<v SPEAKER\_4>I strongly encourage Rob Currie-Wood, Renegotiating the Bargain.

00:47:57.340 --> 00:47:58.740

<v SPEAKER\_1>Renegotiating the Bargain.

00:47:58.740 --> 00:48:00.300

<v SPEAKER\_1>All right, very good advice.

00:48:00.300 --> 00:48:02.040

<v SPEAKER\_1>Raymond, what are you reading or streaming these days?

00:48:02.920 --> 00:48:12.440

<v SPEAKER\_2>You know, I'm reading a book by, I've got it here on my desk, by a diplomat, Gary Smith, who you may know.

00:48:12.440 --> 00:48:13.580

<v SPEAKER\_1>I do.

00:48:13.580 --> 00:48:15.520  
<v SPEAKER\_2>Ice War Diplomat.

00:48:15.520 --> 00:48:15.900  
<v SPEAKER\_1>Yeah.

00:48:15.900 --> 00:48:26.940  
<v SPEAKER\_2>And I'm trying to get a, I teach a course on the history of hockey, but this is one book that I can read for enjoyment, as well as scholarly purposes, and I'm enjoying it very much.

00:48:26.940 --> 00:48:27.280  
<v SPEAKER\_1>Good.

00:48:27.280 --> 00:48:30.240  
<v SPEAKER\_1>And there's also a film that goes with it, so you'll have to get that.

00:48:31.620 --> 00:48:33.380  
<v SPEAKER\_2>Are you mentioned in the book?

00:48:33.380 --> 00:48:35.500  
<v SPEAKER\_2>Yes.

00:48:35.500 --> 00:48:44.100  
<v SPEAKER\_1>Well, Gary is someone I worked with on, initially on when Pierre Trudeau did his Peace Initiative, which is something Adam would know well, and I now turn to you, Adam.

00:48:44.100 --> 00:48:46.060  
<v SPEAKER\_1>What are you reading or streaming these days?

00:48:46.060 --> 00:49:04.240  
<v SPEAKER\_3>Well, there's someone who saw me speak in the Greater Toronto Area, sent me this book, Inside Snc-Lavalin, How Crime and Politics Almost Killed a Great Canadian Company, by Lawrence Stevenson, who was at the top of Snc-Lavalin during or after all the crimes were committed during the clean up.

00:49:04.240 --> 00:49:11.600  
<v SPEAKER\_3>Fascinating book, it tells a different story of the controversy and scandal of the period than has normally been told in the press.

00:49:11.600 --> 00:49:16.200  
<v SPEAKER\_3>So it's interesting and Sutherland Press is an excellent press.

00:49:16.200 --> 00:49:17.540  
<v SPEAKER\_3>So it's been a good read.

00:49:17.540 --> 00:49:23.400

<v SPEAKER\_1>All right, good, because we don't have that many national champions in Snc-Lavalin in their day, certainly were one.

00:49:23.400 --> 00:49:26.280

<v SPEAKER\_1>So it was sad to see it go under.

00:49:26.280 --> 00:49:28.180

<v SPEAKER\_1>So good advice on what to read.

00:49:28.500 --> 00:49:34.060

<v SPEAKER\_1>All right, gentlemen, thank you for participating and thank you for listening to this episode of The Global Exchange.

00:49:34.060 --> 00:49:37.740

<v SPEAKER\_1>We were joined today by Adam Chapnick, Ian Brodie, and Raymond Blake.

00:49:37.740 --> 00:49:41.380

<v SPEAKER\_1>We'll link to their various books and things they've suggested.

00:49:41.380 --> 00:49:45.220

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00:49:45.220 --> 00:49:48.580

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00:49:48.580 --> 00:49:53.460

<v SPEAKER\_1>As always, my thanks go out to our producer, Jordyn Carroll and to Drew Phillips for providing our music.

00:49:53.460 --> 00:49:54.880

<v SPEAKER\_1>I'm Colin Robertson.

00:49:54.880 --> 00:49:57.260

<v SPEAKER\_1>Thanks for joining us today on The Global Exchange.