

Hotwells And Cliftonwood Community Association

Business Plan 2022 – 2025

Vision

Our vision is to run an efficient and effective Community Association that works towards a sustainable neighbourhood of Hotwells and Cliftonwood and is an inclusive and effective voice for local people, local businesses and all with a stake in the future of Hotwells and Cliftonwood.

Mission

Our mission is to engage with our local community, stakeholders and partners, as we recover from the pandemic, respond to the challenge of climate change, and contribute to the major regeneration and development initiatives on our doorstep, making sure that Hotwells and Cliftonwood Community Association of the recognised voice of the area.

Themes

These are the themes that the HCCA plans to work towards and that will inform a set of objectives for HCCA. For each objective there are some actions and initiatives that the HCCA would like to take, we plan to engage, extra support for the massive challenges we would like to tackle, for some this will mean partnership steering groups. For each objective we have identified a lead HCCA management person.

1.To provide leadership and a voice for Hotwells and Cliftonwood

- To be the authentic and authoritative voice of the community
- To adopt the overarching principles and actions towards a sustainable 20-minute neighbourhood
- To campaign for a positive future for Hotwells and Cliftonwood as a great place to live, run business, work and enjoy
- To capture historical links from buildings, famous people, nautical heritage to the harbour and the live of this area
- To run an effective & efficient organisation, underpinned by a strong financial base

2. To adopt the principles and actions for a 20-minute neighbourhood

- To embed sustainability in our neighbourhood protecting our local environment for present and future generations
- To be an innovative, ambitious and effective zero carbon neighbourhood
- To improve air quality in Hotwells and Cliftonwood and reduce the risk to health
- To ensure there are good local facilities and services for existing and future residents

3. To promote activities that support a stronger local community

- To be a community voice that engages with all our community and the diverse stakeholders, that listens to views and campaigns accordingly
 - To develop a network of volunteer task teams such Steps and Paths, Graffiti Blitz, Town Green, and Culture Bugs
- 4. To set out the opportunity to invest in Hotwells that reflects the HCCA vision and the required community infrastructure to support existing and new communities**
- To ensure a strong arts and cultural offer, from arts festivals, to workshop and community space
 - To campaign and deliver a new community space at the heart of Hotwells and Cliftonwood
- 5. To adopt a modern and effective communications and engagement plan**
- To represent local views through HCCA in the wider context of City life
 - To ensure communication, information and engagement with local people, including use of social media underpinned by an inclusive digital strategy
- 6. To work in partnership with key stakeholders and partners to success for Hotwells and Cliftonwood**
- To become an active member of Western Harbour Action Group (WHAG)
 - To positively contribute to the Cumberland Basin Stakeholder Group
 - To dream for a positive future,
 - To build and maintain with network of locally related organisations

Partners and stakeholders to success

- Local residents
- Local businesses
- Local pubs,
- CREATE Centre
- Riverside Garden Centre
- Harbour focussed organisations such as Underfall Yard,
- Community Arts organisations such as Arts Space, Life Space,
- Area Based organisations such as Action Greater Bedminster, Clifton Community Association, Spike Island residents group
- Clifton and Hotwells improvement Society (CHIS)
- Local schools , ie those local children go to such Hotwells Primary, Cotham School, Cathedral School, Ashton Park
- Local political parties
- Envolve
- HCCA Volunteers eg Graffiti team
- Brunel's other Bridge
- Local churches, eg Trinity and Hope Chapel
- BCC Community Development Team
- Police
- Local healthcare services eg Footworks, Dentists, GPs, massage(?)n
- Children's nurseries?? Are there any???

Hotwells and Clifton Wood Community Association Action Plan 2022 -25

The following Action Plan sets out the planned actions that we hope will help us achieve a strong and successful sustainable neighbourhood, we would welcome feedback on this and also to work with others on the funding and delivery of the HCCA ambitions.

| Hotwells and Clifton Wood Community Association Action Plan 2022 -25 | | | | |
|---|--|-----------------------|------|---------------------|
| Action | Description | When will we do this? | Cost | Partners to success |
| Theme 1: To provide leadership and a voice for Hotwells and Cliftonwood | | | | |
| Establish a strong voice and network for Hotwells and Cliftonwood | Develop comms plan, increase use of social media | | | |
| Work with BCC councillors and staff to ensure all understand the voice of Hotwells & Cliftonwood | Establish a positive voice with BCC, | | | |
| Represent the community in the forums and networks overseeing the development of the Western Harbour plans | | | | |
| Campaign to increase membership of HCCA | | | | |
| Ensure effective and efficient HCCA meeting all governance requirements | | | | |
| Skills audit of management committee and wider supporters of HCCA | | | | |

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| Employ an HCCA Coordinator to support organisational tasks, campaigns and events | | | | |
| Theme 2: To adopt the principles and actions for a 20-minute neighbourhood plan | | | | |
| Action on clean air | | | | |
| Adopt an active travel plan | | | | |
| Install bike hangars across the neighbourhood | | | | |
| Climate action plan | | | | |
| Environmental volunteers | | | | |
| Establish biodiversity corridors | | | | |
| Adopt 20mph speed controls on all roads | | | | |
| Theme 3: To promote activities that support a stronger local community | | | | |
| Identify community champions | | | | |
| Establish community surgeries | | | | |
| Monthly out door market, including monthly farmers market | | | | |
| Annual street parties | | | | |
| Adopt a 'welcome to H&C' approach to encouraging film companies to come on location to the area | | | | |

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| Support the campaign to allow swimming in the harbour | | | | |
| Theme 4: To set out the opportunity to invest in Hotwells and Cliftonwood in infrastructure to support existing and new communities | | | | |
| Establish a new community hub at the heart of the community | Find suitable building, new space for community's infrastructure. The HCCA would like to work with BCC to explore possible community space locations including within the planned Goram Homes development and also in part of the CREATE centre. | ASAP | | |
| Cumberland Basin Plaza promote meanwhile uses | | | | |
| Install art trail | | | | |
| Re-use roadways, set out planters | | | | |
| ?? Childrens facilities?? | | | | |
| Theme 5: To adopt a modern and effective communications and engagement plan | | | | |
| Agree communication and engagement plan | | | | |
| Publish a comm action a month | | | | |
| Theme 6: To work in partnership with key stakeholders and partners to success for Hotwells and Cliftonwood | | | | |
| Work with local businesses | Survey businesses, opps to increase shops, services , | | | |

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|---|--|--|--|--|
| Engage in events and networks provided by Bristol City Council | | | | |
| Hold Annual Hotwells and Cliftonwood Festival | | | | |

How will we measure success?