

MICHIGAN UNIVERSITIES LEADING ON CLIMATE

2023 REPORT



We acknowledge the original Indigenous inhabitants and stewards of the Great Lakes and the land we now call Michigan. This land encompasses the ancestral, traditional, and contemporary lands of the Anishinaabeg: the Three Fires People who also identify as Oiibwe, Odawa, and Potawatomi, We recognize Michigan's 12 federally recognized Native Nations, historic Indigenous communities in Michigan, Indigenous individuals and communities who live here now, and those who were forcibly removed from their homelands. In offering this land acknowledgement, we affirm Indigenous sovereignty, history and experiences.

WRITTEN BY



Brendan Mortensen-Sequin MiCAN intern & Western Michigan University student



Denise Keele, Ph. D. MiCAN Executive Director

INTRODUCTION

The Intergovernmental Panel on Climate Change conclusions clearly convey that deep emission reductions must be put in place as quickly as possible, yet analyses of the reduction measures put in place by the Paris Climate Accords indicate that even with current carbon mitigation efforts, we are likely to still reach a global temperature increase, from pre-industry levels, of 1.5° C, sometime in the 2030s. Fortunately, the evidence also shows that we can halve emissions by as soon as 2030, with significant drops in the cost of renewable energy sources and opportunities in renewables opening up in both urban and rural areas.² In the absence of federal policy, local governments³ and states like Michigan have led the way. Several anchor institutions such as hospitals, faith communities, and businesses are also implementing their own measures toward carbon neutrality, and this report focuses on the efforts of Michigan's public universities.

Universities, like the cities that hold them, are communities in their own right. In Michigan, these communities house, educate, and even employ hundreds of thousands of students per year. Likewise, Michigan universities employ tens of thousands of faculty and staff to run programs, manage facilities, engage in research, and provide an education to those enrolled. Representing a considerable part of Michigan's economy and society, higher education institutions can help solve the novel scientific, technological, political, and social challenges climate change will create in their students' lifetimes. The efforts of Michigan universities better the state in many ways: they connect communities across the state, provide groundbreaking research in many sectors, create pathways for students, enrich local areas, and much more. One of the most important things that institutions of higher education can do at this point in history is to educate people about climate change and to use their intellectual resources to devise and implement effective climate action plans to model and actuate a more sustainable world. Many universities have already committed to accelerated action and the goal of this report is to showcase how all of Michigan's public universities are responding to the climate crisis.

While universities have often called for the decarbonization of current systems, it is important to remember that these institutions themselves have a high demand for electricity. Some universities have such a high demand that they have built their own power plant for university facilities, while others purchase a majority of their electricity from Michigan utility companies. The annual emissions rate for some universities can easily reach over fifty thousand metric tons of CO2e. That is equal to powering over six thousand homes for a year.4

Students and faculty alike have called for these institutions to be leaders in climate action. demanding that universities create ambitious carbon neutrality goals that include in-depth planning, equitable actions, and frequent review. With the MiHealthyClimate Plan recently finalized, and the state of Michigan setting its pathway towards a 2050 carbon neutrality date,5 these voices demand that Michigan universities spearhead the climate movement, going above and beyond state standards. In response, all universities have put steps in place to plan for sustainability at their respective institutions, and many universities have created carbon neutrality dates, adopted aggressive energy conservation measures, increased access to public transportation, and more.

To lead Michigan in climate solutions, universities cannot stop with just the mitigation of carbon emissions. They can also create cultures of sustainability through both campus initiatives and community partnerships that engage student voices. Universities that foster cultures of sustainability, educate on climate issues, and provide adequate resources for students at their respective institutions, are those that develop students to integrate knowledge and skills from multiple fields to help solve the most complex global issues of the 21st century. Promoting student involvement with local climate efforts creates support for building strong communities and helps students learn what they can do to ensure a sustainable future. Likewise, all students, and the larger community, benefit from climate initiatives, having resilient communities, and having a culture that can sustain itself.

This report illustrates how Michigan universities have taken steps to address climate change and build a culture of sustainability. It highlights university climate plans, public transportation, community involvement, and other relevant steps. Each university has unique challenges and many need to overcome a much different set of issues than others. For example, some universities have a student population that mostly commutes, while others have most students living on campus. Some are connected to large city centers with many resources, while others are in towns with a population less than ten thousand. Some have offices covering campus sustainability, with staff pushing for sustainable practices everyday, while others have a few dedicated faculty making as much progress as they can. While there are many differences between the universities in the state, one thing is the same across all of them: the need to confront the climate crisis.

METHODS

This report only researched the 15 public universities in Michigan and focused on three categories of reduction of carbon emissions: the reduction of carbon emissions from campus facilities, the promotion of sustainable transportation, and community-involvement in climate efforts. For campus facilities, energy procurement, electricity reduction, renewable energy sources, climate plans, creative

innovations, and other efforts were highlighted. For sustainable transportation, access to public transit, average student commutes, and student resources were shown. For community-involvement, student organizations, university involvement in the local community, university membership in climate organizations, and other relevant information was featured. Every university has unique challenges in the areas listed and many have thus created unique solutions to work on these issues.

Many universities have reported on their climate efforts both through news outlets and a reporting structure by The Association for the Advancement of Sustainability in Higher Education (AASHE) titled The Sustainability Tracking, Assessment, & Rating System (STARS). Other available assessments include the Climate Leadership Network by Second Nature, and a climate ranking by Times Higher Education. While the Climate Leadership Network is a climate-focused program, unlike AASHE STARS—which ranks scores based on the university's overall sustainability—it is less common than the AASHE program. Seven public universities in Michigan have STARS reports that are not currently expired. In the criteria for their reporting, AASHE STARS looks for emissions, renewables, and other climate related metrics. but also places a heavy emphasis on university curriculum, research, and administration. In Second Nature's Climate Leadership Network, there is a list of climate commitments, emissions reporting, and University Climate Change Coalition members, of which University of Michigan is a member.

This report analyzed these primary sources, university plans and documents, and information was buttressed by interviews with faculty and staff, completed during the spring semester 2023. Although all universities were contacted, not all were able to get back to us. Universities that were not able to review their inclusion in this report include: Wayne State University, Oakland University, Central Michigan University, Ferris State University, Saginaw Valley State University, and Lake Superior State University.

Public universities in Michigan have varying sizes of students, faculty and staff⁶ and institution size is an important consideration when analyzing carbon neutrality. Becoming carbon neutral is generally defined as having a total of zero emissions either by completely removing the use of fossil fuels (net-zero), or by offsetting carbon emissions through buying carbon syncs or renewable energy credits. Types of emissions are divided into three categories: scope 1, 2, and 3. Scope 1 emissions are the direct emissions from an institution, if a power plant or gas-powered vehicle is owned by a university it's categorized here. Scope 2 is any purchased electricity from an institution. Scope 3 are emissions not caused directly by an institution, but indirectly from their activities. For most purposes, universities tend to focus on reducing their scope 1 and 2 emissions.

For each university, we also developed its own short report (linked to its name in **Table A**).

Michigan Public Universities



Table A

University	University of Michigan (UM)? [all campuses]*	Michigan State University (MSU)	Wayne State University (WSU)	Grand Valley State University (GVSU)	Western Michigan University (WMU)	Oakland University (OU)
Total Student Enrollment	65,731	50,023	24,000	21,517	16,643	16,108
Number of Faculty and Staff	29,700	20,630	6,805	3,500	6,094	4,364
AASHE STARS Rating	Gold	Gold	N/A	Gold	Silver - Expired	N/A
Fun Fact	UM has a \$25 million revolving energy fund to help finance its energy conservation efforts *UM's climate action plan and carbon neutrality goals include its campuses at Ann Arbor, Dearborn, and Flint, so this report treats the UM system	MSU built North America's largest solar carport in 2017	In 2022 WSU was awarded the Association of Physical Plant Administrators Award for Sustainable Innovation for the university's compost program	GVSU has transitioned more than 60% of the university fleet to electric vehicles	WMU requires all students take essential studies in sustainability	OU has partnered with Oakland county to involve students and faculty with local sustainability plans

Table A continued

Eastern Michigan University (EMU)	Central Michigan University (CMU)	Ferris State University (FSU)	Saginaw Valley State University (SVSU)	Northern Michigan University (NMU)	Michigan Technological University (MTU)	Lake Superior State University (LSSU)
14,408	14,594	10,072	7,147	6,970	7,074	1,812
2,400	2,200	1,568	1,100	1,650	3,154	617
Bronze	Gold	N/A	N/A	Silver	Silver	N/A
EMU helps university employees get rooftop solar through EnergySage	CMU has a completely student- run office of sustainability	FSU has a bus line traveling from campus all the way to Grand Rapids	SVSU created Bachelor of Arts degree in Environmental Studies and Sustainability in 2022	NMU has a \$50,000 Solar Array funded entirely by students	MTU has a Sustainability Demonstration House that showcases many sustainable options for a homeowner	LSSU has a dedicated forum on its own app to help students participate in ridesharing
E			SV SU		1885	

SUMMARY

FACILITIES & CARBON NEUTRALITY

The University of Michigan⁷, Michigan State University⁸, Wayne State University⁹, Grand Valley State University¹⁰, Western Michigan University¹¹, Eastern Michigan University¹², and Northern Michigan University¹³ all have stated goals to become carbon neutral. The University of Michigan has established a plan towards neutrality by the year 2040 with multiple interim goals, Grand Valley State University a plan to reach neutrality by 2043, Michigan State University and Northern Michigan University both have established plans setting neutrality by 2050 with interim goals of 2030, and Western Michigan University has established a neutrality goal inline with the state of Michigan at 2050.

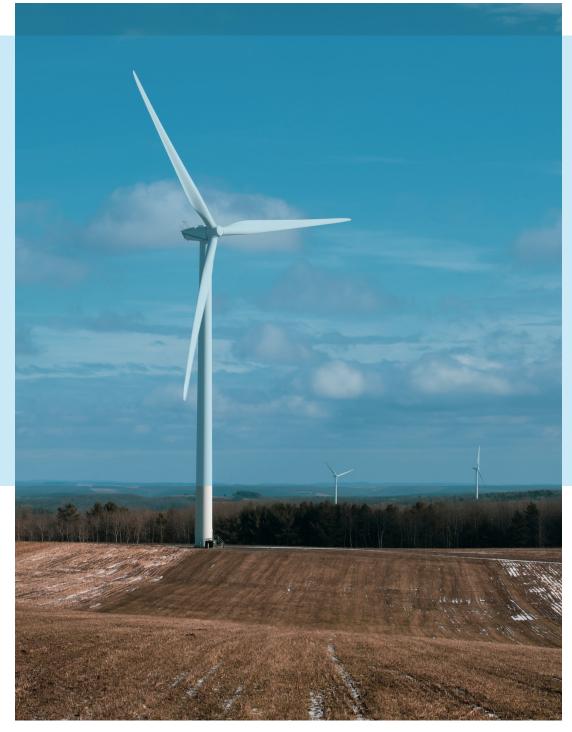


University (with goals in Interim Goals Carbon Emission (Baseline Year) Reductions)		Carbon Neutrality Goals (Baseline Year)	When targets were set or neutrality plans released	
M	50% reduction of emissions by 2025 (2010)	100% reduction of emissions by 2040 (2010)	Set goals in 2021; has yearly reviews on progress	
	50% reduction of emissions by 2030 (2010)	100% reduction of emissions by 2050 (2010)	Set goals in 2021	
	50% reduction of emissions by 2030 (2015)	Same as interim	Set goals in 2023	
	N/A	100% reduction of emissions by 2043 (2005)	Set goals in 2015	
W	N/A	100% reduction of emissions by 2050 (2005)	Set goals in 2012 at 2065, updated 2022	
N.	Goals to increase the amount of renewable sources and transition 50% of the current fleet with EV by 2050	100% reduction of emissions by 2050 (2010)	Set goals in 2021	

Table B

Universities like UM¹⁴, MSU¹⁵, and WMU¹⁶ all have their own power plants, and produce most of their electricity, while the other universities in the state purchase most of their electricity from a variety of sources. Some universities procure sustainable energy options in a few different ways. Michigan Technological University, for example, purchases renewable energy credits equalling fifty percent of their total electricity use,¹⁷ helping support renewable energy production in the lower peninsula. Similarly, Central Michigan University procures twenty-five percent of their electricity through wind farms.¹⁸

Many universities have focused on reducing electricity use through efforts in energy conservation. UM has recently implemented an energy revolving fund that dispersed twenty-five million dollars, over five years, in energy projects across all three campuses, it then provided fifteen million in funding in fiscal year 2022, and will become fully operational this fiscal year (2023).¹⁹ In conversations with Michigan Technological University, it was stated that a fund with a similar purpose is stated to be announced by the university. Using many different methods of funding, almost every university in the state has made efforts in energy conservation. Projects often include purchasing more efficient LED lighting, more efficient heating/cooling systems, and building a structure to certain requirements. Likewise, if a building reaches a certain level of energy efficiency. it is eligible to receive Leadership in Energy and Environmental Design (LEED) certification, from the U.S. Green Building Council. This certification is sought out by many universities to both show reductions in energy use and highlight the architectural standards of the university.



University













Purchased Electricity Source

Renewable and traditional energy sources bought from DTE Purchases from Consumers Energy with a support system connected to the campus power plant Purchases from DTE for the majority of campus electricity Purchases from Consumers Energy for a majority of campus electricity

Some purchases to fill in gaps from Consumers Energy Purchases most electricity from DTE

Is There a Campus Power Plant? Yes, a central power plant that supports campus electricity through natural gas

Yes, the T.B.
Simon Power
Plant which
powers most of
campus through
natural gas

No

No

Yes, the Beam
Power Plant
powers the
majority of
campus through
natural gas

Buildings with LEED Certification(s) (From Platinum to Regular Certification) 17 Gold Certifications

6 Silver Certifications 4 Gold Certifications

6 Silver Certifications 2 Gold Certifications

3 Silver Certifications 1 Platinum Certification

12 Gold Certifications

10 Silver Certifications

3 Regular Certifications 2 Gold Certifications

1 Silver Certification

1 Regular Certification No

1 Platinum

Certification

3 Gold

Certifications

Table C















Purchases most electricity from DTE	Purchases most electricity from Consumers Energy, with 25% assured as renewable	Purchases most electricity from Consumers Energy	Purchases most electricity from Consumers Energy	Purchases most electricity from municipally- owned natural gas power plant: Marquette Board of Light & Power	Purchases most electricity from Wolverine Power Co-op. Purchases renewable energy credits to cover 50% of its electricity use	Purchases most electricity from Cloverland Electric Cooperative
No	No	Yes, but only a plant to heat campus; provides around 90% of campus heating	No	No	No	No
1 Gold Certification	2 Platinum Certifications 1 Gold Certification 2 Silver Certifications 2 Regular Certifications	5 Gold Certifications	1 Silver Certification	3 Silver Certifications 4 Regular Certifications	N/A	N/A

Table C continued

Many universities in Michigan still invest money in fossil fuel companies, and almost every university has had students speak out against this action, including students at WMU²⁰, MSU²¹, and GVSU²². The largest divestment by Michigan Universities has so far been done by UM, with UM divesting in the top one hundred coal and oil companies and setting standards for divesting in the future.²³ Similarly, in conversations with NMU, they highlighted that only a small proportion of their investments, 4.6 percent, are tied to fossil fuels, and at WMU only 1 percent.

TRANSPORTATION

Campus fleets are large sources of carbon emissions for most universities. Most institutions still have fleets mostly powered by gas or diesel fuels. GVSU stands out in its electric fleet, though, with ninety-six EV vehicles, four hybrid, and fifty-three gasoline.²⁴ Multiple universities have created plans to transition to a more sustainable fleet. MSU has acquired 40 EV vehicles recently in an effort to reach their 2030 emission goals²⁵ and NMU has planned to replace at least half their vehicles with EV or hybrid options by the same date.²⁶

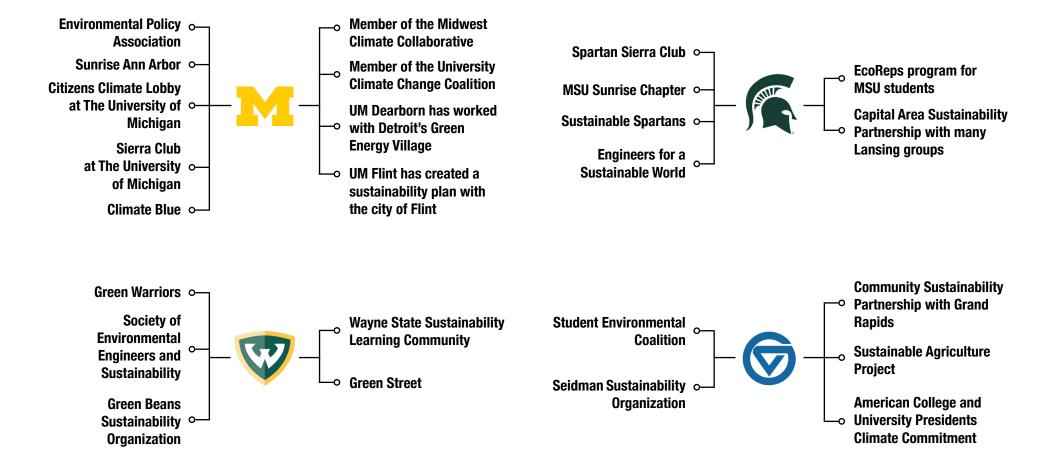
Public transportation methods differ a lot based on the location and placement of the university. For instance, universities like the University of Michigan, Wayne State University, Michigan State University, Western Michigan University, and Eastern Michigan are located centrally and in cities with more options for pedestrians. Universities like Saginaw Valley State University and Grand Valley State University are connected to city centers, but the main campus is separated from the city. Other universities like Ferris State University, Michigan Technological University, and Oakland University are in smaller cities that tend to have less options for pedestrian travel. Likewise, universities have varying numbers of on and off campus students. Overall some university highlights have been GVSU's extensive busing from Allendale to Grand Rapids proper,²⁷ and free access to busing options from both UM²⁸, WMU²⁹, and on-campus MSU routes.³⁰

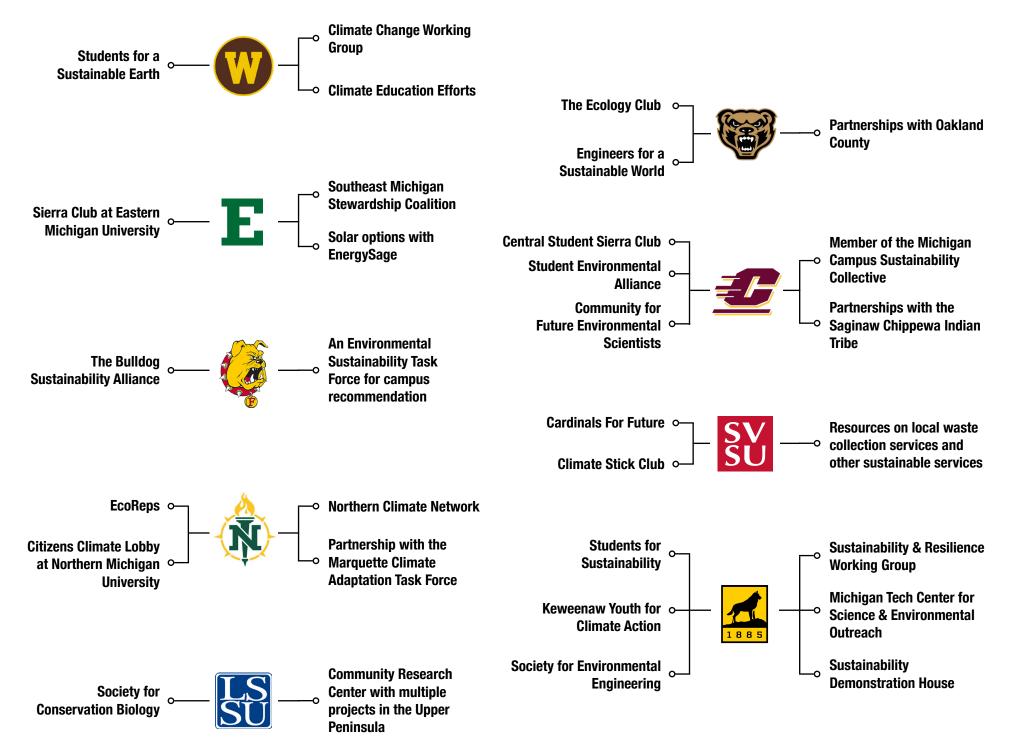
Student Commuter Fleet Size (Gas, **Split (Sustainable** University Diesel, Hybrid, EV) to Unsustainable) 977 (473 Gas, 48 Hybrid, 1 86% use sustainable EV) - Also includes 62 higher transportation - 14% use biofuel and leased vehicles single-occupancy vehicles 1,123 (698 Gas, 87 Diesel, 56 77% use sustainable Hybrid, 45 EV) - Also includes transportation - 20% use 162 higher biofuel and 72 lowsingle-occupancy vehicles - 3% online level fuel 59% use sustainable 158 (53 Gas, 5 Diesel, 4 transportation - 41% use Hybrid, 96 EV) single-occupancy vehicles 79% use sustainable 331 (9 Gas, 1 Diesel, 5 EV) transportation - 21% use Also university leased vehicles single-occupancy vehicles 62% use sustainable transportation - 38% use 239 (198 Gas, 36 Diesel, 5 EV) single-occupancy vehicles 69% use sustainable transportation - 31% use 335 (325 Gas, 9 Diesel, 1 EV) single-occupancy vehicles 59% use sustainable 94 (91 Gas. 2 Diesel, 1 Hybrid) transportation - 41% use single-occupancy vehicles 54% use sustainable 63 (6 Gas) - Also university transportation - 46% use leased vehicles single-occupancy vehicles

STUDENT ENGAGEMENT & COMMUNITY INVOLVEMENT

Almost every university has student organizations related to sustainability. Some universities, like UM³¹ and MSU³² have chapters of national organizations, as well as university programs sponsoring sustainable practices, like the PlanetBlue³³ Ambassador and EcoReps³⁴ programs respectively. Most Michigan universities have environmentally focused student organizations unrelated to larger organizations. At WMU, there's Students for a Sustainable Earth, 35 at GVSU, there's GVSU Green Team, 36 at NMU, there's the Conservation Club. 37 These students are the hands-on people addressing issues on these campuses, working together to build sustainable initiatives in their community.

Below, view a list of each university's student groups branching to the left of its logo, and its community involvement to the right.







CONCLUSION

igher education institutions play a crucial role in our energy infrastructure. By conducting research, developing innovative solutions, and implementing sustainable practices, universities can help communities build climate resilience. They also promote a culture of sustainability as a core value, inspiring students to become advocates for positive change and providing them with the necessary resources to make a difference.

Strategic plans, whether focused on climate or sustainability, provide a roadmap for institutions to achieve carbon neutrality. Climate commitments, such as those made by Michigan State University, the University of Michigan, and Grand Valley State University, give way to action. Reaching carbon neutrality requires a comprehensive and coordinated effort, especially during a global push to eliminate fossil fuels. As Michigan's institutions of higher education, being the leaders of this push is vital.

This research highlighted three main categories where universities can make a significant impact on climate change: campus facilities, transportation, and community involvement. However, universities must also consider a range of other factors when developing climate policies. For example, divesting from fossil fuels is becoming an increasingly important issue, and universities must carefully consider their investments and funding sources.

In addition, universities must also address the educational component of climate change. How are students being taught about climate issues and sustainability? Are these topics integrated into the curriculum across all departments? What resources are available to students who are interested in pursuing careers in environmental fields? These are all important questions that universities must consider as they develop climate policies.

Furthermore, the institutional structure of universities themselves can also have a significant impact on climate change. How are decisions made about funding, infrastructure, and other resources? Universities must create a culture that values sustainability and encourages participation from all members of the community in order to effectively address climate change, and integrate sustainability into all aspects of the institution.

It's worth noting that many university climate policies are still fairly new, with most being developed within the past five years. The implementation of these policies is critical to their success, and universities must take concrete steps to ensure that their climate goals are being met. This may involve significant changes to campus infrastructure, transportation systems, and community engagement initiatives. Ultimately, universities have a unique position to lead by example, to foster a culture of climate resilience, and to build a better future promoting environmental values in all aspects.

SOURCES

- IPCC, 2018: Summary for Policymakers. In: Global Warming of 1.5°C. An IPCC Special Report on the impacts of global warming of 1.5°C above pre-industrial levels and related global greenhouse gas emission pathways, in the context of strengthening the global response to the threat of climate change, sustainable development, and efforts to eradicate poverty [Masson-Delmotte, V., P. Zhai, H.-O. Pörtner, D. Roberts, J. Skea, P.R. Shukla, A. Pirani, W. Moufouma-Okia, C. Péan, R. Pidcock, S. Connors, J.B.R. Matthews, Y. Chen, X. Zhou, M.I. Gomis, E. Lonnoy, T. Maycock, M. Tignor, and T. Waterfield (eds.)]. Cambridge University Press, Cambridge, UK and New York, NY, USA, pp. 3-24, doi:10.1017/9781009157940.001.
- 2. "The evidence is clear: the time for action is now. We can halve emissions by 2030. IPCC." 2022. IPCC. https://www.ipcc.ch/2022/04/04/ipcc-ar6-wgiii-pressrelease/.
- 3. Madigan, Kate, and Grace Stille. 2022. "Michigan Communities Leading on Climate." Michigan Climate Action Network. https://www.miclimateaction.org/mi_local_climate_action.
- 4. "Greenhouse Gas Equivalencies Calculator | US EPA." n.d. Environmental Protection Agency. Accessed April 26, 2023. https://www.epa.gov/energy/greenhouse-gas-equivalencies-calculator#results
- 5. "MI Healthy Climate Plan." n.d. State of Michigan. Accessed April 26, 2023. https://www.michigan.gov/egle/about/organization/climate-and-energy/mi-healthy-climate-plan.
- 6. https://wmich.edu/institutionalresearch/peers/michiganpublic
- 7. "Carbon Neutrality | Planet Blue." n.d. Planet Blue. Accessed April 27, 2023. https://planetblue.umich.edu/campus/goals/carbonneutrality/.
- 8. "Stewardship and Sustainability | Michigan State University." n.d. MSU Strategic Plan. Accessed April 27, 2023. https://strategicplan.msu.edu/strategic-plan/stewardship-sustainability.
- 9. "Strategic plan Office of Campus Sustainability." n.d. Wayne State University. Accessed May 3, 2023. https://sustainability.wayne.edu/about/strategic-plan.
- 10. "Sustainability Issues: Energy Sustainability Guide." 2015. Grand Valley State University. https://www.gvsu.edu/sustainabilityguide/sustainability-issues-energy-10.htm.
- 11. "Western Michigan University Strategic Plan 2022-2032." n.d. Issuu. Accessed April 12, 2023. https://issuu.com/wmich/docs/strategic plan 2022 to 2032.
- 12. "Sustainable Campus Infrastructure Sustainability." n.d. Eastern Michigan University. Accessed April 27, 2023. https://www.emich.edu/sustainability/sustainability-at-emu/sustainable-campus-infrastructure.php.
- 13. "Northern 2030." n.d. Northern Michigan University. Accessed April 27, 2023. https://nmu.edu/president/sites/president/files/2021-12/Northern%202030%20Sustainability%20Plan_April%202021%20FlNAL.pdf.
- 14. "Central Power Plant » Utilities Website." n.d. Utilities. Accessed April 27, 2023. https://utilities.fo.umich.edu/teams/central-power-plant/.
- 15. "Energy | Infrastructure Planning and Facilities." n.d. MSU IPF. Accessed April 27, 2023. https://ipf.msu.edu/environment/energy.
- 16. "Beam Power Plant | Facilities Management." n.d. Western Michigan University. Accessed April 27, 2023. https://wmich.edu/facilities/powerplant.
- 17. "Energy and Climate | Sustainability at Michigan Tech | Michigan Tech." n.d. Michigan Technological University. Accessed April 27, 2023. https://www.mtu.edu/sustainability/campus/energy-and-climate/.
- 18. "Clean and Renewable Energy | Central Michigan University | Scorecard | Institutions | STARS Reports." 2020. Reporting Tool. https://reports.aashe.org/institutions/central-michigan-university-mi/report/2020-10-15/OP/energy/OP-6/.
- 19. "Revolving Energy Fund & Energy Conservation | Planet Blue." n.d. Planet Blue. Accessed April 27, 2023. https://planetblue.umich.edu/campus/goals/carbonneutrality/priorities-progress/revolving-energy-fund/.
- 20. Shek, Ryan. 2015. "Students ask Western Michigan University to divest from fossil fuel companies at Earth Day rally." MLive.com. https://www.mlive.com/news/kalamazoo/2015/04/wmu students_rally for natural.html.
- 21. Dixson, Zari. 2022. ""The money's saying that they don't care": MSU divestment at a standstill." The State News. https://statenews.com/article/2022/09/the-moneys-saying-that-they-dont-care-msu-divestment-at-a-standstill.
- 22. Gamage, Senator M. 2020. "Urge Grand Valley State University to Declare a Climate Emergency and Take Measurable Steps Towards Preventing the Advancement of Climate Change." Grand Valley State University. https://www.gvsu.edu/cms4/asset/68CD24DD-C5CE-ACD3-A1C4698B1764F93F/w-20-05_climate_emergency_bill.pdf
- 23. "Climate-Change Related Investment Impacts." n.d. Action Request. Accessed April 27, 2023. https://storage.googleapis.com/stars-static/secure/344/8/781/7547/PA10_Climate_Change_Investment_Related_Impacts_-_Final_03-2021.pdf.

- 24. "Campus Fleet | Grand Valley State University | Scorecard | Institutions | STARS Reports." 2021. Reporting Tool. https://reports.aashe.org/institutions/grand-valley-state-university-mi/report/2021-03-05/OP/transportation/OP-15/.
- 25. Begay, Melorie. 2022. "MSU transitions toward greener campus with new electric vehicle fleet." WKAR. https://www.wkar.org/wkarnews/2022-09-23/msu-transitions-toward-greener-campus-with-new-electric-vehicle-fleet.
- "Northern 2030." n.d. Northern Michigan University. Accessed April 27, 2023. https://nmu.edu/president/sites/president/files/2021-12/ Northern%202030%20Sustainability%20Plan_April%202021%20 FINAL.pdf.
- 27. "Bus Routes and Schedules GVSU Transportation Services." 2023. Grand Valley State University. https://www.gvsu.edu/bus/bus-routes-and-schedules-52.htm.
- 28. "UNIVERSITY BUS ROUTES." n.d. Logistics, Transportation & Parking. Accessed April 27, 2023. https://ltp.umich.edu/wp-content/uploads/university-bus-routes.pdf.
- 29. "Busing." n.d. Western Michigan University. Accessed April 27, 2023. https://wmich.edu/busing.
- 30. "MSU Campus | Where Can I Ride? | Routes & Schedules | CATA." n.d. Capital Area Transportation Authority. Accessed April 27, 2023. https://www.cata.org/Routes-Schedules/Where-can-I-Ride/MSU-Campus.
- 31. "Student Organizations." n.d. Planet Blue Campus. Accessed April 27, 2023. https://planetblue.umich.edu/campus/get-involved/for-students/student-orgs/.
- 32. "Student groups at MSU | Sustainability | Michigan State University." n.d. MSU Sustainability. Accessed April 27, 2023. https://sustainability.msu.edu/get-involved/student-resources/student-groups.html.
- 33. "Planet Blue Ambassador | Planet Blue." n.d. Planet Blue. Accessed April 27, 2023. https://planetblue.umich.edu/campus/get-involved/pba/.
- 34. "Eco Rep | Sustainability | Michigan State University." n.d. MSU Sustainability. Accessed April 27, 2023. https://sustainability.msu.edu/get-involved/student-resources/eco-rep.html.
- 35. n.d. Students for a Sustainable Earth ExperienceWMU. Accessed April 27, 2023. https://wmich.campuslabs.com/engage/organization/sse.
- 36. "Student Sustainability Organizations Office of Sustainability Practices." 2019. Grand Valley State University. https://www.gvsu.edu/sustainability/student-sustainability-organizations-229.htm.
- 37. "Student Organizations | Earth, Environmental and Geographical Sciences." n.d. Northern Michigan University. Accessed April 27, 2023. https://nmu.edu/eegs/student-organizations.

