



Public Safety & Police Reform

Context and Resident Concerns in District Public Safety

The governance of public safety in Washington, D.C. has reached a critical bottleneck. For years, the municipal approach to crime has shifted between reactive emergency legislation and aggressive, carceral policing. This dynamic has left the working-class Black communities of the District to carry the double burden of community violence and discriminatory, state-sanctioned surveillance. The core of the current crisis is a profound loss of institutional legitimacy, driven by persistent racial disparities in police encounters. This platform is built on a clear, defining promise: we will structurally reform the police department to ensure law enforcement functions as a supportive asset to the community, rather than a weapon of state-sanctioned extraction and enforcement.

Data collected under the statutory mandate of the Neighborhood Engagement Achieves Results (NEAR) Act reveals that the Metropolitan Police Department (MPD) continues to rely on stop-and-frisk tactics that disproportionately affect Black residents. These practices have severed the cooperative relationship required to effectively solve and prevent violent crime.

Population and Stop Demographics	Percentage of Total	Metric Meaning and Community Impact
Black Share of D.C. Population	44.0%	Represents the demographic base of the District's working-class wards.
Black Share of MPD Stops	70.0% to 71.4%	Reveals a severe disparity in

		the targeting of police stops.
White Share of D.C. Population	39.6%	Represents the demographic base of more affluent, western wards.
White Share of MPD Stops	12.0% to 12.7%	Demonstrates a significantly lower likelihood of police interference.
Stop Efficacy (Gun Seizure Rate)	0.9% to 1.2%	Proves that 99% of stops do not recover weapons, invalidating stop-and-frisk as a weapon-reduction tool.
"Nothing Stops" (Black Residents)	23.0%	Percentage of stops resulting in no citation, ticket, arrest, or warning.
"Nothing Stops" (White Residents)	8.0%	Percentage of stops resulting in no citation, ticket, arrest, or warning.

The qualitative reality behind these numbers is even more stark. Focus groups conducted for the MPD Cultural Assessment revealed that residents in majority-Black Wards 7 and 8 experience an aggressive and disrespectful style of over-policing that is virtually absent in majority-white neighborhoods. This dynamic directly corresponds to a deep deficit in community trust. On a scale of 0 to 10, trust in the police averages a low 4.8 in majority-Black Census tracts, compared to 7.3 in majority-white areas.

This trust deficit has serious practical consequences. When communities feel targeted rather than protected, residents are less likely to cooperate with investigations or come forward as witnesses, leaving homicides and other violent crimes unsolved. True public safety cannot be achieved by treating marginalized neighborhoods as occupied territories.

Furthermore, the District faces a persistent threat of federal overreach that undermines local democratic control. The deployment of National Guard troops to D.C. streets and attempts to federalize the MPD represent a dangerous intrusion on D.C. Home Rule. These federal entities lack training in local laws and community-oriented policing, and their deployment serves as a show of force that creates an atmosphere of surveillance and intimidation.

Rather than succumbing to federal pressure or returning to failed, punitive policies, the District must protect its autonomy by building an equitable, local safety infrastructure. This campaign proposes a comprehensive, structural restructuring of public safety. This platform rejects both carceral expansion and abrupt police abolition in favor of a democratic socialist framework. This model addresses the root economic causes of crime—such as housing insecurity, underfunded schools, and low wages—while realigning municipal resources to focus on civilian-led, public health interventions.

The Legislative Debate: Dismantling the Carceral Status Quo

The local legislative debate on public safety has been dominated by the passage of the Secure DC Omnibus Amendment Act. This legislation represents a regression to the punitive and ineffective "tough-on-crime" policies of the 1990s. Backed by conservative real estate interests and corporate lobbies, Secure DC revived the failed practice of establishing 100-square-foot "drug-free zones". This policy grants police broad authority to arrest individuals gathering in designated areas, a practice previously repealed due to its unconstitutionality and

potential for racial harassment.

Additionally, the omnibus bill rolled back critical transparency measures, such as hiding officer disciplinary records from public view and allowing officers to review body -worn camera (BWC) footage before writing reports on uses of force. These rollbacks make it far more difficult to hold officers accountable for misconduct.

Policy Dimension	Secure DC Omnibus Act	Proposed Mayoral Platform
Pretrial Detention	Expands detention, locking up legally innocent individuals before trial.	Limits detention; prioritizes diversion and restorative justice.
BWC Footage Access	Allows officers to review BWC footage before drafting incident reports.	Prohibits review prior to report drafting to ensure factual accuracy.
Disciplinary Transparency	Restricts public access to sustained allegations of misconduct.	Restores public access to all disciplinary and credibility findings.
Police Complaints Board	Maintains a structure that limits community oversight.	Expands to a 9-member civilian board with no police representatives.



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<p>Drug Enforcement</p>	<p>Establishes "drug-free zones" where police can search with impunity.</p>	<p>Replaces zones with mobile harm-reduction and treatment clinics.</p>
<p>Vehicular Pursuits</p>	<p>Eases restrictions on dangerous, high-speed police chases.</p>	<p>Prohibits chases unless there is an imminent threat of violence.</p>

This mayoral platform will reverse these carceral rollbacks and restore the core of the democratic reforms passed in 2020. The administration will mandate the release of body -worn camera footage within 72 hours of any officer -involved death or serious use of force, and will prohibit officers from reviewing this footage before writing their initial reports.

To strengthen democratic oversight, the platform will restructure the Police Complaints Board into a 9-member civilian body with one representative from each Ward and an at -large member, explicitly excluding active or retired police personnel. The administ ration will also enact a statutory ban on the rehiring of officers who resigned while facing disciplinary charges or were fired for misconduct in other jurisdictions.

To address the physical dangers of aggressive policing, this campaign will enact the Law Enforcement Vehicular Pursuit Reform Act, also known as "Karon's Law". Inspired by the community's demand for justice following the death of Karon Hylton -Brown, this legislation will prohibit high -speed vehicular chases unless the suspect is believed to have committed a violent felony and the pursuit presents no immediate risk of injury to bystanders. It will also strictly ban high -risk tactics like roadblocking and ram ming, which are frequently used in working -class neighborhoods.

By establishing clear statutory boundaries, the District will shift its focus from punitive retaliation to proactive harm reduction, protecting communities from both local violence and reckless police practices.

Strict Limitations on Lethal Force: The Statutory Definitions Framework

The current MPD use of force framework relies on the constitutional "objective reasonableness" standard. In practice, this standard evaluates an officer's actions based solely on their subjective perception in the split second force was used, often excusing unnecessary escalations and preventable deaths.

This campaign will completely dismantle this permissive, subjective model. We will statutorily replace the "objective reasonableness" standard with a strict California -style **Statutory Definitions Framework** for deadly force. Under this framework, deadly force is justified if, and only if, an officer reasonably believes, based on the totality of the circumstances, that such force is strictly necessary to defend against an imminent threat of death or serious bodily injury. To eliminate subjective loopholes, our legislation will write three uncompromising, binding definitions directly into the District of Columbia Official Code :

1. **Deadly Force** : Defined as any use of physical force that creates a substantial risk of causing death or serious bodily injury, including, but not limited to, the discharge of a firearm.
2. **Imminent Threat** : Defined strictly as a danger that must be instantly confronted and addressed, where a reasonable officer would believe the subject has the present ability, opportunity, and apparent intent to immediately cause death or serious injury. Crucially, the statute will declare that an "imminent" harm cannot be based on a vague fear of future harm, no matter how great the fear or how likely the harm.
3. **Necessity** : Defined as an absolute option of last resort, legally authorized only after all reasonable alternatives—including de-escalation, verbal warnings, tactical repositioning, or non-lethal compliance tools—have been completely exhausted or are tactically unfeasible.

Under this statutory definitions framework, the operational decision -making path for officers is structured as a strict, sequential protocol. In any active encounter, the first gating question is whether an imminent threat of death or serious bodily injury exists. If no such imminent threat is present, the use of deadly force is strictly prohibited, and the officer must immediately default to alternative tactics —such as tactical retreat, repositioning, verbal de -escalation, or transferring the scene to a civilian crisis response unit. If an imminent threat does exist, the officer must next assess whether the threat can be resolved through de -escalation or non-

lethal compliance tools. If de-escalation remains feasible, the officer is legally barred from resorting to lethal options and must deploy non-lethal tactics. Only when all de-escalation efforts are exhausted, non-lethal alternatives are tactically unfeasible, and deadly force is strictly necessary as an absolute last resort to protect human life from immediate harm, is the discharge of a firearm legally authorized.

Furthermore, we will expand restrictions on militarized weapons to ensure safety on our streets every single day. The use of military-style equipment and less-lethal crowd-control weapons—including tear gas, pepper spray, rubber bullets, and stun grenades—presents an unacceptable risk of severe injury and systemic trauma. Therefore, this platform implements a **complete, citywide ban on these militarized less-lethal weapons across all general daily policing operations, crowd management outside of protests, and barricade or hostage situations**. Armed officers will be statutorily prohibited from deploying chemical agents or kinetic impact munitions during routine patrols or barricaded-subject responses, removing these weapons of terror from working-class neighborhoods permanently.

Legal and Tactical Dimension	Objective Reasonableness Standard	Proposed Statutory Definitions Framework
Deadly Force Standard	Subjective, constitutional split-second review.	Objective, statutory "Necessity" standard based on totality.
Imminent Threat Definition	Broadly interpreted to include perceived future risk.	Strictly limited to immediate threats requiring instant action.
Duty to De-escalate	De-escalation is encouraged	De-escalation is a mandatory prerequisite before any use of

	only when "feasible."	force.
Lethal Force on Minor Offenses	Permitted to prevent flight during broad felony arrests.	Strictly banned for minor, non-violent offenses.
Bystander Risk Assessment	No explicit requirement to assess risks to bystanders.	Mandates officers evaluate surrounding risks before discharging.
Less-Lethal Weapons Scope	Broadly authorized for daily policing and crowd control.	Banned citywide for patrols, protests, and barricade situations.

To ensure these rules are effectively implemented, this campaign will mandate the integration of strict de-escalation and accountability guidelines into MPD's training curriculum. This includes establishing a clear duty for officers to intervene and report peers who deploy excessive force, setting strict rules on when a firearm may be drawn or pointed at a citizen, and requiring officers to assess bystander risks before firing.

Crucially, this platform addresses a key challenge identified in time-series analyses of use of force laws: legal reforms alone do not reduce officer-involved shootings unless they are paired with evidence-based training and alternative response systems.

To bridge this gap, the administration will require all MPD personnel to undergo training in the Integrating Communications, Assessment, and Tactics (ICAT) model developed by the Police Executive Research Forum. By teaching officers how to use tactical repositioning, distance, and communication to defuse encounters with unarmed or minimally armed individuals, the

ICAT model has been shown to reduce use of force incidents by 28% and citizen injuries by 26%.

The Operational Plan: Civilian -Led Alternative Crisis Response

A truly transformative public safety model must acknowledge that armed officers are often not the appropriate first responders for social, medical, or psychological crises. To build a safe community, the District must establish a civilian -led alternative crisis response infrastructure. This platform proposes the creation of the **District Alternative Crisis Response (DACR)** division, an independent, civilian-led municipal agency housed within the Office of Unified Communications (OUC).

The operational blueprint for DACR is modeled on the Support Team Assisted Response (STAR) program in Denver, Colorado. Under this model, 911 dispatchers route low-risk, nonviolent calls directly to two -person mobile crisis teams consisting of a licensed behavioral health clinician and an emergency medical technician (EMT) or paramedic.

Operational Metric	Case Study Results	Proposed D.C. DACR Target Goals
Annual Response Volume	Over 7,000 calls answered annually	12,000 to 15,000 calls diverted in D.C.
Direct Cost per Incident	\$151 (average civilian cost)	\$165 (adjusted for D.C. labor costs)

Police Response Cost	\$646 (average police cost)	\$680 (D.C. average dispatch cost)
Fiscal Efficiency Gain	4.28 times less expensive than police	4.12 times projected direct cost reduction
Minor Crime Reduction	34% drop in minor offenses in covered areas	30% projected reduction in low-level charges
Arrests and Use of Force	Zero arrests; zero force incidents over 4.5 years	Zero arrests; zero force incidents
Subsequent Arrest Reduction	Significant drop in re-arrest rates for unhoused clients	2.5x drop in police contacts for chronic unhoused clients

The academic evaluation of this alternative crisis model shows that diverting these calls away from the justice system significantly reduces low-level offenses. By providing supportive resources rather than citations or arrests, the program prevented an estimated 1,400 criminal offenses during its pilot period.

For unhoused clients, subsequent police contacts and arrests in the year following a civilian encounter were two to three times lower than for those who received a traditional, police-only response. This demonstrates that shifting from a punitive model to a supportive, service-oriented approach can successfully disrupt the cycle of arrest and incarceration.

Under this administration, DACR will operate citywide with 20 mobile responder teams, providing 24/7 coverage across all eight wards. When a 911 call is placed regarding public intoxication, trespassing, welfare checks, or non-violent psychiatric distress, OUC dispatchers will route the call directly to DACR.

The responding clinicians will stabilize the individual on-scene and connect them to a comprehensive community network, including voluntary sobering centers, psychiatric care, and housing services. By diverting approximately 3% to 5% of MPD's annual call load to DACR, this reform will allow patrol officers to focus on investigating and solving serious, violent offenses.

Family Economic Stability: The Child Support and Family Restorative System

True community safety cannot be separated from family economic survival. In the District, child poverty stands at 17% citywide but skyrockets past 30% in Wards 7 and 8. Concurrently, unemployment sits at 9.7% in Ward 8 and 7.9% in Ward 7. Under the current carceral state, the child support system is weaponized against low-income, predominantly Black noncustodial parents, trapping them in a cycle of debt, driver's license suspensions, and bench warrants that make stable employment impossible.

The current system serves as an instrument of state extraction. Under D.C. law, child support payments made by noncustodial parents to families receiving Temporary Assistance for Needy Families (TANF) are capped at a mere \$200 per month. The remainder is pocketed by the municipal government to recoup the cost of public assistance. This extraction alienates parents, who resist paying when they know their hard-earned dollars are reimbursing the state rather than directly supporting their children.

This platform will completely restructure this punitive system into an engine of family stability and wealth building:

- **100% Child Support Pass - Through** : We will end the \$200 cap and the municipal cost-recovery model. All child support collections, including current payments and arrears, will pass directly and fully to the custodial families. This structural wealth redistribution will immediately inject vital resources into the District's poorest households.
- **Arrears Amnesty and Interest Waiver** : We will eliminate the accumulation of

unpayable, state-owed child support debt. We will waive interest on arrears for low - income parents and implement a government -owed debt relief pilot. Parents who maintain current compliance will have their historic, state -owed debts completely forgiven, clearing credit reports and restoring driver's licenses.

- **Workforce Integration Over Incarceration** : Instead of using jail cells and court contempt hearings to punish poverty, we will connect unemployed noncustodial parents directly with the Department of Employment Services (DOES) and community colleges. Participation in trade licensing and employment programs will be offered as a positive alternative to legal penalties.
- **Affordable Childcare Expansion** : To ease the economic burden on working-class parents, we will invest in fully subsidized, sliding-scale childcare centers in Wards 7 and 8, leveraging vacant municipal land and empty school facilities. We will cap family out -of- pocket childcare costs at 7% of household income, allowing parents to return to the workforce and build long -term financial security.

Investing in Our Youth: Opportunity Over Criminalization

The District's youth deserve structural investments, not carceral containment. The establishment's reliance on juvenile curfews represents a failed, reactive policy that criminalizes Black youth, damages community-police relations, and does nothing to reduce violence or address the trauma in our neighborhoods.

This platform rejects punitive juvenile curfews in favor of a proactive, youth -centered developmental strategy:

- **Union-Partnered Career Pipelines** : We will partner with major local trade unions to construct robust, direct pathways for District high school students and young adults into highly paid, unionized careers in electricity, plumbing, engineering, and carpentry. By the time our youth reach high school, they will have direct access to real credentials, hands-on experience, and guaranteed, living-wage union careers.
- **Safe Passage Expansion** : We will significantly expand the Safe Passage program, hiring and training community -based personnel to ensure our children can travel to and from school safely, free from the threat of community violence or hostile police interactions.
- **Ward-Level Community Hubs** : We will invest in centralized, youth-focused community

hubs in Wards 5, 7, and 8. These spaces will provide safe, enriching afterschool programming, mental health and trauma-informed services, and creative workspaces, replacing police surveillance with community care.

Sanctuary and Housing Security: Defensive Barriers Against Capital and Federal Overreach

A democratic socialist municipal strategy must protect working-class residents from both predatory real estate developers and federal law enforcement intrusions. Public safety is impossible when families are displaced by gentrification or terrorized by federal deportations.

- **Strict Sanctuary Enforcement** : In direct opposition to hostile federal administrations, we will statutorily prohibit any cooperation, communication, or data-sharing between the MPD and federal immigration authorities, including Immigration and Customs Enforcement (ICE). We will ensure that our immigrant working-class neighbors can access housing, healthcare, and emergency services without fear of state-sanctioned separation.
- **Eviction Protections and Social Housing** : Recognizing that housing security is a fundamental public safety prerequisite, we will enact the Extreme Heat Eviction Protection Act, making it illegal for landlords to evict tenants during extreme weather events. We will actively invest in municipal, mixed-income social housing models inspired by the Green New Deal, removing housing from the speculative market and guaranteeing stable, high-quality shelter for families across all Wards.

The Fiscal Blueprint: Reclaiming Carceral Waste to Reinvest in People

The Metropolitan Police Department is a primary driver of fiscal inefficiency in the District, routinely overspending its municipal budget. Between Fiscal Years 2019 and 2021, the department overspent its approved allocation by an annual average of \$49.2 million. In Fiscal Year 2025, MPD reached an extraordinary high, spending \$133.8 million on overtime costs alone, representing more than 1.8 million hours of logged time.



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This massive overtime deficit is not a product of necessary policing; it is driven by systemic administrative failure and documented payroll fraud. Internal investigations have revealed that officers are routinely allowed to double or triple their base salaries by violating the department's mandatory rest -hour limits. This administrative failure presents a massive fiscal drain and a major safety risk, as fatigued, overworked officers are statistically far more likely to make fatal tactical errors on patrol.

In Fiscal Year 2026, the department exhausted \$26.8 million of its \$32.5 million local overtime budget by February, consuming 85% of its allocated hours with more than 35% of the fiscal year remaining.

Overtime Spend Metric (FY 2026)	Value / Level	Fiscal and Operational Impact
Approved Local Overtime Budget	\$32,538,920	The baseline local allocation intended to cover the entire fiscal year.
YTD Local Spending (Feb 7, 2026)	\$26,820,559	Demonstrates rapid spending, exhausting the budget early in the year.
Budgeted Local Hours	383,299 Hours	Total local hours approved by the D.C. Council.



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YTD Hours Consumed	325,004 Hours	The volume of hours used, leaving the department short on resources.
Percentage of Hours Remaining	15.0%	Leaves only a small reserve of hours to cover the remaining months.
Percentage of Fiscal Year Remaining	35.0%	Shows a clear mismatch between remaining hours and remaining time.
Average Daily Overtime Cost	\$189,000	The daily cost of overtime shifts, presenting a major budgetary risk.

This platform will end this fiscal exploitation of the District's tax dollars. We will implement strict, automated scheduling software to enforce mandatory rest periods between shifts, immediately blocking any unapproved or overlapping hours. We will establish an independent Office of Forensic Payroll Audit to conduct rolling, bi-weekly reviews of all overtime logs. Officers found to have engaged in payroll fraud will face immediate termination and legal prosecution.

Through these aggressive administrative reforms, this campaign will reclaim \$45 million annually in wasted and fraudulent overtime spending. We will redirect this reclaimed carceral waste into a dedicated **Safe Communities Portfolio**, funding the structural investments our

communities actually need:

- **Restoring the ONSB Budget** : We will allocate \$15 million annually to the Office of Neighborhood Safety and Engagement, reversing the proposed 17.3% budget cut. This will protect the \$12 million violence intervention grant program, expand the "Cure the Streets" initiative, and restore vital caseworkers to support families dealing with trauma.
- **Funding the DACR Division** : We will allocate \$10 million annually to fully fund the District Alternative Crisis Response division, securing 20 clinical mobile vans to ensure 24/7 citywide coverage.
- **Building Community Hubs** : We will dedicate \$20 million annually to build and operate centralized Community Hubs in Wards 5, 7, and 8, providing direct access to mental health services, vocational training, and safe youth spaces.

Comparative Platform Analysis: Why Our Model Wins

To understand why this platform is the superior path for the District, it is necessary to examine how our platform compares on the core public safety reform metrics that candidates have been questioned on. We compare our platform against the other two leading models currently proposed in this mayoral primary.

The Corporate -Backed Moderate Establishment Platform

The corporate -moderate platform approach represents a dangerous regression to the mass incarceration policies of the 1990s.

- **MPD Use of Force Protocols** : Supports the minimum constitutional "objective reasonableness" standard, leaving deadly force to subjective split -second discretion and resisting a statutory definitions framework.
- **Karon's Law (Vehicular Pursuits)** : Active proponent of the "Secure DC" bill, which eased restrictions on dangerous, high -speed car chases and allowed police ramming in working -class neighborhoods.
- **BWC Footage & Hiding Records** : Allowed officers to review body -worn camera footage before writing reports and hid sustained misconduct records from public view.
- **Civilian Oversight & Rehiring** : Opposed strong civilian oversight, leaving the current complaints board structurally weak with active police influence.
- **Less-Lethal Weapon Restrictions** : Opposed restricts, allowing police to deploy tear

gas, rubber bullets, and military-style gear during peaceful protests, barricades, and daily policing alike.

- **Fiscal Strategy** : Continuously funds massive police overtime deficits and payroll fraud, subsidizing administrative waste while cutting vital social services.

The Well-Intentioned but Incomplete Progressive Platform

The leading progressive opponent's platform correctly identifies the systemic racism inherent in the current carceral system, but relies on symbolic, unfunded slogans and has capitulated on critical fights.

- **MPD Use of Force Protocols** : Supported general, non-binding limits on force, but failed to codify a strict, sequential, statutory definitions framework that legally defines imminent threat, necessity, and deadly force.
- **Karon's Law (Vehicular Pursuits)** : Introduced the pursuit ban but failed to pair it with a funded community safety infrastructure, leaving youth with no alternative pathways.
- **BWC Footage & Hiding Records** : Supported strict BWC rules in emergency legislation but ultimately voted to capitulate on report -review and officer disciplinary transparency by voting for the "Secure DC" omnibus.
- **Civilian Oversight & Rehiring** : Supported civilian complaints board restructuring but failed to secure permanent, funded implementation, allowing the efforts to be defanged.
- **Less-Lethal Weapon Restrictions** : Banned militarized weapons and tear gas *specifically and exclusively during protests*, leaving the door open for police to deploy these toxic weapons in daily patrols, crowd management outside of protests, and barricade/hostage situations.
- **Fiscal Strategy** : Fails to present a concrete, operationally viable fiscal strategy, leaving progressive reforms vulnerable to municipal budget deficits. Furthermore, this progressive platform completely ignores critical economic systems that drive community instability, such as the child support cost -recovery system.

Our Restructuring and Realignment Platform

Our platform represents the only path that is both ideologically uncompromised and operationally self-sustaining.

- **MPD Use of Force Protocols** : Legally codifies the strict, California -style statutory definitions framework, making de -escalation mandatory, banning lethal force on minor offenses, and legally defining "deadly force" and "imminent threat" to ensure legal

accountability.

- **Karon's Law (Vehicular Pursuits)** : Enacts Karon's Law to completely ban high-speed chases, roadblocking, and ramming, while reinvesting audited overtime savings into community hubs and trade union apprenticeships to prevent crime.
- **BWC Footage & Hiding Records** : Restores a strict, uncompromised 72-hour release timeline for BWC footage after officer -involved deaths or serious force, and strictly prohibits any officer review prior to report drafting.
- **Civilian Oversight & Rehiring** : Restructures the Police Complaints Board into an all-civilian 9-member panel with zero police reps, enacts a statutory ban on rehiring disciplined/fired officers from other jurisdictions, and permanently funds this oversight using reclaimed MPD overtime savings.
- **Less-Lethal Weapon Restrictions** : Enacts a complete, citywide ban on all military-style equipment and chemical or kinetic less-lethal weapons (including tear gas, pepper spray, rubber bullets, and stun grenades) across *a*ll daily policing operations, daily patrols, crowd management, and barricade situations.
- **Fiscal Strategy** : We do not ask the working class to wait for economic justice, nor do we compromise on immediate community safety. By auditing and dismantling the corrupt police overtime system, our plan generates the \$45 million needed to fund violence interruption, youth employment, and mental healthcare without raising a single cent in taxes. We replace punitive, state-enforced youth curfews with high-wage trade union apprenticeships. We replace state extraction of child support with a 100% pass-through model that builds Black wealth. This is not just a safety plan—it is a comprehensive strategy for working-class liberation and municipal self-determination.