



# RAISING THE STANDARDS

## Four-Year Vision

### Beyond 2031: A Foundation for the Future

#### Building a DC That Lasts Beyond One Administration

The long-term vision is not simply about improving services for one mayoral term. It is about building durable systems, modern infrastructure, and accountable institutions that future administrations can improve upon rather than dismantle and rebuild from scratch every four or eight years.

For too long, city government has operated in cycles of fragmentation — where new administrations replace systems, pause projects, or restart initiatives instead of building on what already works. That creates wasted taxpayer dollars, inconsistent services, and public frustration.

This agenda is designed differently.

The goal is to create long-term civic infrastructure: transparent digital systems, stronger public institutions, modernized transportation networks, stable housing protections, youth opportunity pipelines, and community-based economic investments that remain functional and effective regardless of political changes.

By the early 2030s, the vision is for Washington, DC to become:

- The most digitally accessible city government in America
- A national leader in anti-displacement housing policy
- A city where east-of-the-river investment is no longer treated as secondary
- A city where safety is built through opportunity, prevention, and trust
- A city where infrastructure problems are addressed before they become crises
- A city where government performance is transparent and measurable in real time
- A city where residents feel ownership over their government again

Most importantly, this vision aims to establish a governing model future administrations can inherit, strengthen, and expand — not restart from zero.

The central message across this agenda is simple:

Government should not feel confusing, slow, fragmented, or temporary. It should work clearly, fairly, transparently, and consistently for the people who live here — not just today, but for generations to come.