



Mayoral Infrastructure and Transportation Revitalization Plan (2027 –2031)

Vision Statement

A transition to a safe, reliable, and equitable transportation network that treats mobility as a public good, corrects historical disinvestment in Wards 7 and 8, and is funded by closing corporate tax loopholes on the wealthy.

Core Policy Pillars

- **Universal Zero -Fare Bus:** Free rides on all Metrobus routes originating in the District to eliminate boarding delays and administrative costs.
- **Targeted Zero -Fare Rail:** Automatically enroll SNAP and Medicaid recipients into a free Metrorail and paratransit program, eliminating bureaucratic barriers.
- **Transit -to -Table:** Deploy public-private fresh food hubs at transit stations and utilize AI - driven microtransit to guarantee Wards 7 and 8 residents a 12-minute maximum travel time to full -service grocery stores.
- **Worker -Centered Safety:** Reject over-policing and deploy unarmed, multilingual Transit Ambassadors and crisis specialists to protect riders and transit workers.
- **Snow Justice & Winter Equity:** Mandate priority clearing of working -class transit routes and school commutes, supported by free municipal garage parking and traffic restrictions during major storms.

Capital Allocation and Project Metrics

Program / Project	Estimated Annual Cost	Primary Funding Source	Impact Metric
Universal Zero - Fare Bus	\$100M – \$120M	Business Activity Tax (BAT)	+50% Ridership Increase

Lead-Free DC Water lines	\$28.7M	IIJA Federal Allotment	100% Lead-Free Pipes by 2030
Smart Traffic Management	\$45M (Capital)	Federal RAISE & Carbon Grants	-25% Intersecting Journey Time
AI Microtransit (Wards 7/8)	\$15M	Flexed Federal Highway Funds	Reduce wait times from 60 to 12 mins
Bridge Rehabilitation	\$225M (5-Year Total)	Bridge Formula Program (BIL)	0% Poor Condition Bridges by 2031

The Progressive Revenue Plan

This program is fully funded without regressive sales taxes, congestion pricing, or tax increases on small businesses and working families:

- **Business Activity Tax (BAT):** Implement a 2% tax on businesses conducting economic activity in the District. This closes the loophole that exempts commuter -owned law, lobbying, and consulting partnerships, generating \$500 million annually. Small businesses with revenues under \$200,000 are fully exempt.
- **Federal Funding Flex:** Redirect up to 50% of Federal-Aid Highway Program formula allocations directly to public transit improvements.
- **Land Value Capture:** Establish Tax Increment Financing (TIF) and Special Assessment Districts around upgraded transit hubs to recover public investments from corporate real estate developers.